

# **Operations Directorate Management Information Pack**

Greg Ross-Sampson, Director of Operations February 2015

### **1. Executive Summary**

#### **1.1 Registration**

#### 1.1.1 UK Telephone Calls

The team received a total of 33,307 telephone calls which is 29,544 less calls when compared to the same period two years ago and represents a 47% decrease in call volumes.

#### 1.1.2 UK Applications

The team registered 3,333 UK applications which is 720 less when compared to the same period last year and represents a 17.8% decrease.

#### **1.1.3 International Applications**

The team registered 761 applications which is 143 more when compared to the same period last year and represents an 23.1% increase.

#### 1.1.4 UK Emails

The team responded to 141 emails per day which is 86 less when compared to the same period two years ago and represents a 37.9% decrease in UK email volumes.

#### 1.1.5 Registration Renewals

The team renewed the registration of 94.1% of social workers in England and this compares favourably with 2012 when 90.5% of social workers in England renewed their registration.

The team renewed the registration of 97.5% of operating department practitioners and this compares favourably with 2012 when 95.5% of operating department practitioners renewed their registration.

#### **1.3 Business Process Improvement**

#### 1.3.1 Audits & Processes

Our external ISO 9001 auditor, BSI, audited Education, HR and Secretariat on 4 November. No non conformances were found.

#### 1.3.2 ISO27001 & Business Continuity

System developments continue at an IS policy level. An external supplier has been selected for the business continuity package.

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# Health and Care Professions Council 2 Registration Management Commentary

#### 2.1. Operational performance 1 November 2014 to 31 January 2015

#### a) Telephone calls

The Registration Department aims to answer 95% of all telephone calls.

i) UK telephone calls – During the period from 1 November 2014 to 31 January 2015 the team received a total of 33,307 telephone calls which is 29,544 less calls when compared to the same period two years ago and represents a 47% decrease in call volumes. The team answered 96.7% of calls received compared to 85.3% during the same period two years ago.

**ii) International telephone calls** – During the period from 1 November 2014 to 31 January 2015 the team received a total of 1,866 telephone calls which is 17 more than the same period last year and represents a 0.9% increase in call volumes. The team answered 95.3% of calls received compared to 96% during the same period last year.

#### b) Application processing i) UK applications

The Registration Department aims to respond to all UK application requests within ten working days of receipt. We aim to process all **complete** UK applications within ten working days of receipt, or inform the applicant within ten working days if their application is **incomplete**.

A total of 3,126 new applications were received which is 501 less when compared to the same period last year and represents a 13.8% decrease in UK application volumes. The team registered 3,333 UK applications which is 720 less when compared to the same period last year and represents a 17.8% decrease. The team processed all UK applications within ten working days.

# ii) Readmission applications

The Registration Department aims to process all **complete** readmission applications within ten working days.

The team processed all readmission applications within ten working days.

#### iii) An application to return to practise

The Registration Department aims to process complete applications to return to practise within ten working days.

The team processed all applications to return to practise within ten working days.

iv) International applications

**Operations Directorate** 

The Registration Department aims to verify completeness of all International applications and acknowledge receiving the application within five working days of receipt.

The Registration Department aims to process complete applications within 60 working days of receipt.

A total of 1,255 new applications were received which is 426 more when compared to the same period last year and represents a 51.4% increase in international application volumes. The team registered 761 applications which is 143 more when compared to the same period last year and represents an 23.1% increase.

The team acknowledged receipt of applications within four working days on average during this period for both Non EEA and EEA applications. The team are currently processing Non EEA applications within 30 working days of receipt and EEA applications within 32 working days of receipt.

### c) Emails

The Registration Department aims to respond to 80% of all emails within one working day and all emails responded to within two working days.

i) UK emails - The team responded to 141 emails per day which is 86 less when compared to the same period two years ago and represents a 37.9% decrease in UK email volumes.

The team responded to 98.3% of these within one working day.

**ii) International emails** – The team responded to 33 emails per day which is 21 more when compared to the same period last year and represents a 175% increase in international email volumes.

The team responded to 99.7% of these within one working day.

# d) Continuing Professional Development (CPD) audit

The Registration Department aims to acknowledge receiving the CPD profile application within five working days of receipt.

The Registration Department aims to process a complete CPD profile within 60 working days of receipt.

A total of 2,527 CPD profiles were received during this period which were acknowledged within five days and all complete CPD profiles were processed within 60 working days of receipt.

There were 7 CPD assessment days held during this period.

# e) Registration renewals

The Registration Department aims to renew the registration of a Registrant with active direct debit set up, within ten minutes of the Registrant completing their renewal online account.

The Registration Department aims to process a **complete** paper renewal form within ten working days of receipt.

At the start of September 2014 90,074 social workers in England were invited to renew their registration with 94.1% successfully renewing appropriately and on time. This compares favourably with 2012 when 90.5% of social workers in England renewed their registration.

Also, at the start of September 2014 11,983 operating department practitioners were invited to renew their registration with 97.5% successfully renewing appropriately and on time. This compares favourably with 2012 when 95.5% of operating department practitioners renewed their registration.

All complete paper renewal forms have been processed within ten working days of receipt.

### f) Postal correspondence

The Registration Department aims to process postal correspondence within ten working days.

The team processed postal correspondence within two working days of receipt, on average.

# 2. Resource

# a) Employees

The department operated within its budgeted headcount during this period.

#### **Operations Directorate**

# 2.2 Registration Management Statistics

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BS	3,199 22,390	3,203 22,404	3,215 22,433	3,230 22,506	3,267 22,620	3,320 22,571	3,385 22,479	3,414 21,510	3,429 21,676	3,443 21,777	3,447 21,828	3,450 21,904	3,448 21,926	3,192 21,929	3,243 21,983	3,289 22,096		3,411 22,250		3,522 22,314		3,589 22,551			3,121 21,886	3,185 22,402	3,450 21,904	3,58 22,58
СН	12,747	12,748	12,790	12,881		13,003	13,038	13,052	13,058	13,039	13,038	13,017	13,007	12,950	12,950	12,975	12,737	12,797	12,830	12,841		12,912			13,005	12,754	13,017	12,9
cs	4,884	4,907	4,933	4,932	4,924	4,879	4,781	4,828	4,855	4,868	4,884	4,942	4,959	4,988	5,002	5,014	5,047	5,045		5,169	5,234	5,260			4,665	4,847	4,942	5,26
DT	7,921	7,930	7,975	8,101		8,263	8,302	8,332	8,342	8,351	8,359	8,381	8,368	8,355	8,327	8,233	8,325	8,355		8,416	8,476	8,494			7,782	7,890	8,381	8,49
HAD	1,811	1,811	1,817	1,842	1,885	1,915	1,940	1,957	1,971	1,981	1,994	2,010	2,020	2,021	2,026	2,028	2,002	2,039		2,079	2,107	2,125			1,772	1,806	2,010	2,12
от	33,789	33,837	33,918	34,182		34,604	34,561	33,671		33,926	34,026		34,203			34,753				35,628	35,902	35,963			31,946	33,717	34,154	35,96
ODP	11,276	11,297	11,306	11,309	11,376	11,573	11,786	11,828	11,853	11,866	11,861	11,880	11,911	11,896	11,900	11,918	11,984	12,162	12,260	12,271	12,098	12,135			10,929	11,246	11,880	12,13
OR	1,328	1,326	1,315	1,315	1,272	1,287	1,300	1,310	1,312	1,317	1,316	1,316	1,316	1,315	1,313	1,332	1,359	1,362	1,369	1,370	1,378	1,375			1,286	1,329	1,316	1,37
PA	19,428	19,489	19,516	19,553	19,229	19,473	19,790	19,889	19,960	20,010	20,055	20,097	20,130	20,156	20,226	20,279	20,349	20,625	20,761	20,878	20,986	21,014			17,913	19,373	20,097	21,01
PH	46,853	47,009	47,197	47,701	48,249	48,462	48,601	48,802	48,875	48,973	48,942	48,868	48,413	47,115	47,336	48,127	48,585	48,734	48,886	49,042	49,381	49,479			46,516	46,842	48,868	49,47
PYL	19,331	18,545	18,768	18,862	18,933	19,033	19,379	19,580	19,691	19,793	19,847	19,919	19,952		20,038	20,088	20,158			20,774		20,920			17,845	19,341	19,919	20,92
PO	934	936	943	951		963	937	941	944	946	948	948	949	950	972	987	996	998	998	999	1,008	1,009			893	936	948	1,00
RA	27,830	27,860	27,990	28,428	28,717	28,886	28,988	29,086		28,955	27,858	28,060	28,111		28,446	29,049					29,695	29,675			26,480	27,820	28,060	29,67
sw	83,584	83,653	83,925			85,695	86,603	87,230	87,871		88,754	88,946	89,100		89,161	89,881		91,001		91,234	87,132	87,655				83,421	88,946	87,65
SL	14,061	14,076	14,082	14,111		14,194	13,767	13,888	13,944	14,016	14,056	14,129	14,150	14,173	14,217	14,392	14,534	14,577	14,691	14,781	14,871	14,914			13,173	14,033	14,129	14,91
Total	311,366				316,365				320,634			322,021		320,422					329,780						219,212	310,942	322,021	329,07
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io. Scientists	24	18	29	22	16	16	29	37	23	19	29	26	16	21	24	35	31	33	46	33	22	35		307	290	273	197	237	288	
hirops/ Pods	1	2	2	3	6	3	2	3	1	0	2	7	2	3	3	4	5	2	7	8	0	6		23	34	25	31	23	32	Ĺ
Scientists	5	3	6	8	5	6	9	9	7	7	12	13	10	7	9	8	7	3	10	10	8	8		50	61	72	74	86	90	Ĺ
etitians	22	13	17	16	11	12	12	14	9	23	19	17	17	16	16	8	20	6	15	18	8	18		132	137	139	148	136	185	
earing aid disps	4	2	4	11	1	2	3	0	1	1	0	4	2	3	3	3	3	2	1	8	0	2				6	10	12	33	Ĺ
Ts	28	22	27	25	22	34	34	32	22	26	41	37	41	32	34	28	47	28	37	38	24	53		404	340	381	306	320	350	
DPs	0	0	0	1	1	3	2	1	1	0	2	1	1	2	2	0	1	0	10	4	2	1		8	10	9	12	15	12	Ĺ
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act psychs	17	13	21	21	21	18	22	11	20	21	31	38	26	20	22	36	25	23	41	21	22	22			156	236	188	219	254	
osth/Orthotists	1	0	1	0	0	0	0	0	1	0	2	0	0	1	0	1	2	1	1	0	1	6		9	3	10	10	10	5	í –
adiographers	40	24	30	43	35	33	52	40	34	30	45	47	51	43	43	38	45	40	64	54	56	87		364	312	417	397	336	453	
ocial workers	49	45	35	33	24	31	52	47	22	51	52	60	56	32	44	62	68	47	73	51	51	79						301	501	
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otal	316	261	273	295	240	261	350	319	219	291	362	387	352	298	341	338	407	007	_	389	320	546		2,290	2,324	2,597	2,504	2,822	3,574	3,

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Bio. scientists	16	13	9	16	7	1	7	3	33	20	18	14	27	9	19	17	18	18	13	5	27	31		236	162	202	122	154	157	184
Chirops/ pods	1	2	2	1	2	0	1	2	3	3	1	2	1	1	2	0	6	5	2	0	1	3		27	15	17	16	15	20	21
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Hearing aid disps	0	0	0	2	0	0	1	1	2	4	3	0	0	0	2	1	10	1	0	0	0	6				4	5	8	13	20
OTs	26	17	25	23	7	10	6	37	17	33	28	30	23	24	20	37	29	11	11	17	25	30		283	255	289	217	249	259	227
ODPs	0	0	2	0	0	0	0	0	1	1	0	0	1	0	3	0	0	0	0	0	1	2		2	5	3	3	1	4	7
Orthoptists	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	1	0	1	0	0	0		3	0	1	2	1	0	3
Paramedics	2	2	0	2	0	4	2	4	0	3	5	3	5	2	10	3	2	3	2	2	4	70		22	25	23	20	24	27	103
Physiotherapists	30	105	54	38	37	45	42	85	36	62	50	29	6	140	61	102	77	55	62	45	51	70		608	460	500	463	633	613	669
Pract psychs	9	4	22	8	3	9	10	11	11	24	11	7	11	5	16	15	20	13	14	11	9	20			95	127	91	95	129	134
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Radiographers	18	24	17	15	14	13	18	33	19	20	6	72	33	14	34	42	36	21	23	29	31	53		336	206	270	216	241	269	316
Social workers*	15	18	18	25	19	15	9	12	25	24	30	22	33	26	24	38	38	21	16	9	64	55						49	232	324
SLTs	10	10	6	9	6	3	16	15	16	19	15	19	8	13	15	12	16	4	23	13	8	24		105	114	130	116	137	144	136
Total	135	202	161	153	100	107	123	215	174	229	182	213	161	244	210	307	273	167	179	137	236	388		1,756	1,444	1,701	1,389	1,758	1,994	2,302





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io. scientists	40	32	47	104	134	66	101	84	57	59	48	67	44	48	60	125	134	64	91	88	42	40			831	894	804	746	839	
hirops/pods	1	5	52	98	110	44	43	15	5	6	5	5	2	6	96	120	64	41	33	13	5	3			429	427	362	376	389	
l Scientists	43	21	30	31	32	14	24	45	23	17	18	45	31	21	23	10	35	11	39	88	41	21			218	240	279	224	343	
ietitians	20	7	60	127	115	43	33	15	3	10	7	17	20	15	71	118	67	24	29	16	4	7			444	453	402	444	457	
earing aid disps	8	2	8	24	60	24	24	14	13	8	15	11	4	14	12	31	48	26	17	23	22	13				1,787	146	227	211	
	68	41	94	261	445	197	271	152	55	88	68	76	47	41	164	329	347	161	232	154	61	40			1,763	1,720	1,578	1,742	1,816	1,
Ts					440	220	190	32	23	21	13	28	20	-		36	155	145	112	34	32	17			508	622	686	715	706	
1200	30	25	4	7	113	220	130	52	20	21	15	20	30	29	4	50														
DPs	30 0	25 0	4	7 11	29	6	11	5	1	5	1	1	30	29	4	21	26	8	6	2	3	2			46	53	42	61	71	
DPs rthoptists				1152								1 48						8 250	6 170	2 113	3 63					53 1,163	42 1,519	61 1,668	71 1,221	1
DPs rthoptists aramedics	0	0	1	11	29	6	11	5	1	5	1	1	1	0	1	21	26		100			2			46	1,163	Treast	Contraction of the second		
DPs rthoptists aramedics hysiotherapists	0 78	0 59	1 66	11 102	29 144	6 170	11 299	5 77	1 61	5 52	1 65	1 48	1 38	0 37	1 83	21 70 697	26 160	250	170	113	63	2 23			46 1,158 2,221	1,163 2,026	1,519 1,826	1,668 1,937	1,221 1,992	1,
DPs rthoptists aram edics hysiothe rapists ract psychs	0 78 43 34	0 59 36 40	1 66 195 55	11 102 541 28	29 144 513 61	6 170 143 71	11 299 180 357	5 77 108 188	1 61 48 67	5 52 72 93	1 65 56 38	1 48 57	1 38 17 33	0 37 30 49	1 83 197 40	21 70 697 42	26 160 336 66	250 113 135	170 137 323	113 104 158	63 42 68	2 23 41 45			46 1,158 2,221 2,138	1,163 2,026 2,043	1,519 1,826 1,258	1,668 1,937 1,202	1,221 1,992 1,083	1,
DPs rthoptists aramedics hysiotherapists ract psychs rosth/orthotists	0 78 43 34 0	0 59 36 40 0	1 66 195 55 10	11 102 541 28 22	29 144 513 61 17	6 170 143 71 2	11 299 180 357 4	5 77 108 188 2	1 61 48 67 2	5 52 72 93 1	1 65 56 38 2	1 48 57 51 2	1 38 17 33 3	0 37 30 49 0	1 83 197 40 22	21 70 697 42 16	26 160 336 66 8	250 113 135 3	170 137 323 0	113 104 158 1	63 42 68 0	2 23 41 45 0			46 1,158 2,221 2,138 37	1,163 2,026 2,043 39	1,519 1,826 1,258 35	1,668 1,937 1,202 51	1,221 1,992 1,083 64	1,
DPs rthoptists aram edics hysiotherapists ract psychs rosth/orthotists adiographers	0 78 43 34 0 13	0 59 36 40 0 16	1 66 195 55 10 203	11 102 541 28 22 451	29 144 513 61 17 302	6 170 143 71 2 133	11 299 180 357 4 129	5 77 108 188 2 60	1 61 48 67 2 20	5 52 72 93 1 19	1 65 56 38 2 21	1 48 57 51 2 39	1 38 17 33 3 19	0 37 30 49 0 49	1 83 197 40 22 341	21 70 697 42 16 513	26 160 336 66 8 175	250 113 135 3 96	170 137 323 0 94	113 104 158 1 38	63 42 68 0 32	2 23 41 45 0 20			46 1,158 2,221 2,138	1,163 2,026 2,043	1,519 1,826 1,258	1,668 1,937 1,202 51 1,343	1,221 1,992 1,083 64 1,406	1,
DPs rthoptists aramedics hysiotherapists ract psychs rosth/orthotists adiographers ocial workers* LTs	0 78 43 34 0	0 59 36 40 0	1 66 195 55 10	11 102 541 28 22 451	29 144 513 61 17	6 170 143 71 2	11 299 180 357 4	5 77 108 188 2	1 61 48 67 2	5 52 72 93 1	1 65 56 38 2	1 48 57 51 2	1 38 17 33 3	0 37 30 49 0	1 83 197 40 22	21 70 697 42 16	26 160 336 66 8	250 113 135 3	170 137 323 0	113 104 158 1	63 42 68 0	2 23 41 45 0			46 1,158 2,221 2,138 37	1,163 2,026 2,043 39	1,519 1,826 1,258 35	1,668 1,937 1,202 51	1,221 1,992 1,083 64	1,1 1,1 1,1 1,1 5,1



#### 







#### Health and Care Professions Council **Operations Directorate** Health and Care Professions Council Number of registrants with supplementary prescribing rights April 2013 - March 2015 **Registration Department** Chirop/podiatr y Physiotherapy Number of registrants Radiography 🗕 Total 10/11 11/12 12/13 13/14 14/15 Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar FYE FYE FYE YTD Apr May Jun FYE Chirop/podiatry 182 183 203 203 Physiotherapy 273 278 281 292 294 295 297 Radiography Total

**Operations Directorate** 



# 3. Project Management Commentary

Project Number	Project Name		Project Board		Project Status	
MP70	186 Kennington Park	Road Redevelopment	Project sponsor: Marc S Project lead: Steve Hall		Previous	Current
Project Descript	tion					
Planning for 186	6 Kennington Park Ro	ad redevelopment.				
Project Scope			Status update			
design a of the ove Obtain th the proje Tender fo	scheme that aligns wi erall project;		<ul> <li>Planning permiss Council</li> </ul>	sion has I	been granted by	/ Lambeth
Project Budget	History	Committed spend	Date of Initiation	Project	End Date Histor	ſУ
At Initiation: £53	34,392	£2,445,710	March 2013		tion: November 14 Exception Re	2014 eport: May 2015

Project Number	Project Name		Project Board		Project Sta	atus
MP63	HR and Partners process an	d systems review	Project sponsor: N SealeProject lead		Previous	Current Closed
Project Descri	ption					
	HR and Partner department sy ine HCPC requirements for a ne			processes can be a	adapted for t	future needs
Project Scope			Status update			
<ul> <li>and systems</li> <li>Define and r systems req</li> <li>Identify prefores</li> <li>Systems</li> <li>Establish who sufficient sint</li> <li>them to cont</li> <li>Identify prefores</li> </ul>	map current HR and Partners b s as they are now (as is) map HR and Partners business uired in the future (to be) erred/most feasible option for 'to hether the HR and Partners func- nilarities in processes and requi- sinue to share the same database erred supplier for potential new siness case for the Phase 2 proj- lution(s)	processes and be' processes and ctions share rements to enable se(s) and IT systems system(s)	HR and Pa The contra	ave been selected irtners system ct has been agreed sed in November 20	d and signed	
Project Budge	t History	Committed spend	Date of Initiation	Project End Date	History	
Exception Re	0,133 port Sept 2013: £124,105 port Mar 2014: £155,569 port June 2014: £208,139	£173,864	December 2012	Initiation: Decemb Exception Report Exception Report	Sept 2013:	

Project Number	Project Name		Project Board		Project Stat	us
MP64	Education System	n Build	Project sponsor: Bre Edmonds Project lead: Paula L		Previous	Current
Project Descriptio	n					
Implementation of	the recommendatio	ns made during the Educatio	n systems and proces	s review pro	oject previous	ly undertaken.
Project Scope			Status update			
<ul> <li>Microsoft Dynamall current system</li> <li>Development and which is fully supreporting functio</li> <li>Maximisation of data and busine</li> <li>Training of end us of the new system anagement and development of Review of the Dewith the new system</li> </ul>	nics and Sharepoint ms in use within the id implementation of oported within the ne ns and revised oper new technology to p ss processes; users and IT employ m and business pro d administration of t the system; epartment structure, stem and business p	he system and to enable teams and roles to align rocesses	<ul> <li>managed.</li> <li>The first attern was generally made to ensurproduction reatern of February are beginning of N</li> </ul>	d. now in use ues have be npt at data n successful re the data i ady system e system wi nd the syste March	r acceptance een identified nigration into and preparat is ready for m ill be undertal em will go live	testing and a and are being the new system ions are being ligration into the ken at the end at the
Project Budget His		Committed spend	Date of Initiation	-	nd Date Histo	ry
At Initiation: £1,09	8,117	£978,580	December 2012		n: April 2015 Exception re	eport : October

Project Number	Project Name		Project Board		Project Status	;
MP71	Fees Review		Project sponsor: Ma Project lead: Michae		Previous	Current
Project Description	n		<u> </u>			, , , , , , , , , , , , , , , , , , ,
Review of current	registrant fees and i	implementation of any agre	ed changes.			
Project Scope			Status update			
<ul> <li>whether the orga</li> <li>If it is deemed ne Council for a rev</li> <li>Undertake a pub</li> <li>Analyse all cons response</li> <li>Amend and impl</li> <li>Amend the fees</li> <li>Undertake comm</li> <li>Amend all refere the website.</li> </ul>	anisation needs to ra ecessary, prepare an ised fee structure olic consultation with ultation responses ra ement required Rule structure within Net nunications with stakences to fees in HCP	Regulate keholder C documentation and on	<ul> <li>bug has beer generated fro</li> <li>The files are of the structur registrant.</li> <li>A fix for the b</li> <li>As the bug wraised again business the other develop</li> <li>The project wraited fixes</li> </ul>	n found with t om Net Regul outputting the re that is app ug has been ill not affect r and in order fix will be de oments to the vill therefore is are still due	the print files that late. e new fee struct plicable to the in deployed and t registrants until to minimise disr ployed at the sa e system not close until M to be released	ture regardless idividual tested the fees are ruption to the ame time as
Project Budget His	story	Committed spend	Date of Initiation	Project End	I Date History	
At Initiation: £3,45 Exception report S		£6,080	May 2013	At Initiation Sept 2014 I	5	ort: March 2015

Project Number	Project Name		Project Board		Project Status	
MP72	Online renewals rev	view	Project sponsor: Greg F Sampson Project lead: Claire Har		Previous	Current Closed
Project Description	'n					
Review of the onl	ine renewals system	to improve usability and a	review of our online payr	ment prov	viders to reduce	costs.
Project Scope			Status update			
<ul> <li>Changing figenerating</li> <li>Creating their name</li> <li>Improve resystem</li> <li>Create fun payment work</li> <li>Create fun with an opf</li> <li>Changing figeneration</li> <li>Review cail</li> <li>Perform a ensure all</li> </ul>	the functionality to allow from the Register via enewal status communi- ctionality to produce when a registrant is se ork address functional ctionality to allow a re- tion to print out the te the date of birth form rd payment costs and data clean up on reg registrants have data	thentication codes ow registrants to remove a the online system. Inication within the an acknowledgement of ent their certificate and ality egistrant to be provided erms and conditions. atting d implement cost savings istrant addresses to <u>in all address lines</u>	<ul> <li>Due to a lack of supplier – Energ was not possible period.</li> <li>Since the realisa changes was to was made not to changes</li> <li>However during project was able transaction fees</li> <li>The project was</li> </ul>	ysys – the prior to the be made go ahead the review to negotia £53,000 c closed in	e release of the he Social Work during this period d with implement ov of the payment ate a 43% savin over each 2 yea November 2014	se changes ers' renewal ciated with the od, a decision nting the nt costs the ng on card ar cycle. 4
Project Budget H	istory	Committed spend	Date of Initiation	Project	End Date Histor	ry

At Initiation: £148	410	£8,472	Apr 2014	At Initiat	tion: March 2015
Project Number	Project Name		Project Board	1	Project Status
MP 75 Project Descriptio Review of the Reg	n	ess and systems review	Project sponsor: Marc S Project lead: Greg Ross Sampson ting systems.		
Project Scope			Status update		
<ul> <li>streamlining w</li> <li>Identify where identify any m within the syst</li> <li>Write the functional including inter</li> <li>Functional written with possible – audits, and</li> <li>Produce high procedural con</li> <li>Produce a gap functional required the tender for</li> </ul>	anual processes tha em. tional and non-functi faces with other syst and non-functional r a view to move as r specifically the appli- setting up direct del level draft operating ntext of the functional o analysis between the uirements, and our c scope, write the bus Project 2: Design an	of process occur. In the system will be, and t could be automated onal requirements, tems. equirements will be many processes online as cation processes, CPD bits. procedures, to reflect the al requirements. he functional/non- urrent solution. siness case and prepare id Build.	<ul> <li>analysis for this pro</li> <li>The workshops hav progress has been in However due to an work of the business of Finance resource Registrations project months and will now</li> <li>An exception report in February</li> <li>The delay on this primonth delay in initia</li> </ul>	ject has b e gone ex made. underesti s analysis ing for the cts, the pro- v close in will be pr roject will ating the b	Atremely well and very good mation of the amount of review is that is required and a conflict e Sage and PRS and oject will be delayed for 2 August 2015 resented to EMT for approval however only lead to a one build project.
Project Budget Hi	story	Committed spend	Date of Initiation	Project	End Date History

At initiation: £296,278	£216,072	July 2014	At initiation: June 2015

Project Number	Project Name		Project Board	F	Project Status				
MP 76	Domino to Exchange n	nigration	Project sponsor: Guy Gaskins Project lead: Rick Welsby						
Project Description	on								
Project Scope	il service from Lotus Not		Status update						
<ul> <li>Office 365.</li> <li>Implementation policy to be a policy to be a context of the standards.</li> <li>Installation or context of the standards.</li> </ul>	ion of functionality to ena applied by the business	nt of email retention in the formation management	<ul> <li>LAN2LAN have been</li> <li>Design and planning of</li> </ul>			or this project.			
Project Budget H	istory	Date of Initiation Project End Date History							
At initiation: £116	5,727	0	September 2014	At initiation	At initiation: March 2015				

Project Number	Project Name		Project Board		Project Status			
MP 78	HR and Partners syste	ms build	Project sponsor: Marc Se	ale	Initiating			
			Project lead: Teresa Hask	kins		G		
Project Description	on							
Build of an HR ar	nd Partners system.							
Project Scope			Status update					
<ul> <li>supported by</li> <li>Implementing applicants</li> <li>Improved data</li> </ul>	g improved processes ar a new HR and Partners g online recruitment for e ta integration with Partne operational manuals	e system. employee and partner er user departments	<ul> <li>This project has now workshops are being HR</li> </ul>					
Project Budget H	istory	Committed spend	Date of Initiation	Project E	nd Date History			
At initiation: £644	,178	£0	November 2014         At initiation: June 2016					

Project Number	Project Name		Project Board		Project Status		
MP 80	Stakeholder Relationsh	ip Management system	Project sponsor: Jacquelir Project lead: Jonathan Jo		Initiating	G	
Project Description	on					, ,	
To develop an ef	ficient organisation-wide	stakeholder relationship man	agement system.				
Project Scope			Status update				
<ul> <li>Identificati</li> <li>Business a requireme</li> <li>Procurement of s</li> <li>Options a system;</li> <li>Identificat</li> <li>Build</li> <li>Informatic</li> <li>System but</li> <li>Data migriticate</li> </ul>	<ul> <li><u>Requirements gathering</u> <ul> <li>Identification and procurement of a business analyst;</li> <li>Business analyst engagement to facilitate and support requirements gathering for the proposed system;</li> </ul> </li> <li><u>Procurement of supplier</u> <ul> <li>Options analysis of potential suppliers for the proposed system;</li> <li>Identification and tendering of preferred suppliers;</li> </ul> </li> <li><u>Build</u></li> </ul>				for initiation yst for requireme	nts gathering	
Project Budget H	istory	Date of Initiation Project End Date History					
At initiation: £178	,789	£0	January 2015 At initiation: May 2016				

Project Number	Project Name		Project Board		Project Status		
MP 74	SAGE and PRS upgrad	le	Project sponsor: Andy Gill Project lead: Charlotte Av		Initiating	G	
Project Description							
Upgrade to SAGE	E 2013 v2 and from PRS	(purchase order processing	system) to WAP.				
Project Scope			Status update				
on a new Correct ar Begin utili SAGE Begin utili track proje Upgrade t Windows Correct ar	Windows operating systemy known bugs in Sage 2 sing the electronic invoid sing the project account ect budgets and expendi he current system to WA operating system; ny known bugs in PRS;	200; ce approval process in ing module in SAGE to ture AP so that it sits on a new	<ul> <li>Over the past four mo been undertaken</li> <li>User acceptance testi identified and are beir</li> <li>Training to commence</li> <li>Systems will go live at</li> </ul>	ng is unde ng worked e at the en t the end o	erway, issues hav upon d of February f March	·	
Project Budget History Committed spend			Date of Initiation	Project E	nd Date History		
At initiation: £122	,714	£79,506	October 2014 At initiation: April 2015				

Project Number	Project Name		Project Board		Project Status	
MP 79	Net Regulate changes	2014-15	Project sponsor: Andy Gil Project lead: Chantelle Ma		Initiating	G
Project Description	bn					
A project to imp	lement 6 changes to N	let Regulate to mitigate op	erational risks			
Project Scope			Status update			
<ul> <li>CR2 – Comp</li> <li>CR3 – Includ balance repo</li> <li>CR4 – Includ</li> <li>CR6 – Down</li> </ul>	<ul> <li>CR1 – Outstanding balance and profession reporting</li> <li>CR2 – Compulsory country codes</li> <li>CR3 – Including registrants with Caution status in outstanding balance reporting</li> <li>CR4 – Including Status change date data in Crystal reports</li> <li>CR6 – Downgrading watchlist user permissions CR7 – Making email priority setting user-configurable</li> </ul>		<ul> <li>The project has initiat</li> <li>Functional Design Sp by Energysys (Net Re</li> </ul>	ecification	documentation is	
Project Budget H	istory	Committed spend	Date of Initiation	Project Er	nd Date History	
At initiation: £69,4	403	£10,458	November 2014	At initiatio	on: July 2015	

Project Number	Project Name		Project Board		Project Status		
MP 77	Public Health Specialis	ts	Project sponsor: Marc Sea Project lead: Michael Guth		Initiating	G	
Project Description			•				
A project to open	a part of the register to	regulate Public Health Specia	lists.				
Project Scope			Status update				
<ul> <li>entry to the re</li> <li>Recruit, appo</li> <li>Amend NetR</li> <li>systems;</li> <li>Make the neore publications,</li> <li>Liaise with Ut their current professional to change</li> </ul>	int and train partners; egulate, FtP case manages essary changes to docu website and banners; KPHR to ensure informa process for registration, of with public health speci bodies and other relevan	The project has initiate legislation will be pass	sed prior to	o General Electio			
Project Budget History Committed spend			Date of Initiation Project End Date History				
At initiation: £402	,154	£123,444	January 2015 At initiation: April 2016				

Uninitiated projects included in the Project management workplan 2014/15

Project name	Comments
Direct Debit Review	This project has been closed and the work will be delivered as part of the Registrations process and systems review project
FTP changes	Due to commence initiation in May 2014 – initiation has been delayed due to a dependency on other development work on the FTP system
Professional Qualifications Directive	A project has been approved to go into initiation to determine how the HCPC remains compliant with the changing European Directive
Telephone Credit Card Automation and hosting change	A project to change our telephone credit card processing systems to remain within technology support

#### 4. Business Process Improvement Commentary

#### 4.1 Quality Management System Changes and Audits

ISO 9001:2008 Quality Management System is under review, and the proposed ISO 9001:2015 Quality Management Standard early draft is being examined for impact. Audit by HCPC's external quality standards auditor, BSI in November 2014 was completed. The ISO9001 audit schedule has been updated to reflect increased audit time by BSI.

																Γ
ISO9001	<b>RISK Based Audit from January</b>	2014									2014	2015			29-30th	Ļ
clause	2008 onwards	March	April	May	June	July	August	September	October	November	December	January	February	March	April	
					27001			27001								
	Registrations - R Houghton	NMR44														
	UK															
7.5.3	International Registrations		BSI	BSI												
7.5.3	CPD									BSI –					$\rightarrow$	
	Operations															
	Quality Assurance															
	Education - A Gorringe									BSI						
7.5.2	Operations NNIW															
	Operations SES															
	Communications & Development															
	Quality Assurance															
	Policy & Development															
	Secretariat - L Lake									BSI						
	Customer Services															
	Information Governance							NMR47								
	Council Processes															
6.3	Fitness to Practise- K Holder														BSI	
	Adjudication															
	Administration															
	Assurance & Development															
	Case Support															
	Case Teams 1-5															
	Case Teams 6-7															
	Compliance															
	Investigations															
	Policy - M Guthrie	PII-draft														
4.2.4																

															-
	Communications -J Ladds		Evntfrc											BSI	
	Social Media														
	Stakeholders														
	Publishing														
	Web & Digital														
	Internal Comms														
	Events														
8.2.1	Quality- Business Proc Improv	Entropy?	BSI	BSI					Entropy?					BSI	
5.5.3	R Dunn / K Birtwistle														
	Risk Register (BPI)														1
	R Dunn														1
8.2.1	Human Resources – Employees									BSI					
	Teresa Haskins														
	Human Resources – Partners														
6.2	Hayley Graham														
	Facilities/Infrastructure		BSI	BSI									1	1	1
	Stephen Hall					NMR46									
	Information Technology														
6.3	Infrastructure									IT-BCM					
	Service Support														
7.3 & 7.5.4	Finance- A Gillies			NMR45							NMR49				
	Invoicing & Purchase Ledger														
	Management Accounts														
7.3.7 / 7.3	Procurement													$\rightarrow$	
	Transactions														
6.3	Project Management														1
	Claire Reed														
	Disaster Recovery										ShadowPl	anner?			1
7.4.2 / 7.4															1
		Bow													
	Europa QP Printers									1	1		1	1	1
	ServicePointScan & Copy			Batt&Croy		Croydon		Bermonds	еу	1	1		1		1
7.5.5	Eventsforce Events sign up onlin	e	Website							1	1		1		1
	COUNCIL							NMR48							1
	BSI Audit		BSI	Deferred B	SI Audit					$\rightarrow$					
	Mazars Audit			audit dates		oved to acco	ommodate i	ssues outs	ide the Qua	ality departr	nent by arr	angement.			
	HCPC ISO audit			ght Blue are											1
	Near Miss Reports = NMR#			ed refer to N											1
	PCI-DSS Audit by NGS/NCC			ellow refer to							rtment leve	I.			1
	QMS Major Process Rvw		,					<b>J</b>							1
	As Is output from Project														
	3rd Party supplier audit														

The **ISO 9000** group of quality management system standards is designed to help organisations ensure that they meet the needs of customers and stakeholders whilst satisfying statutory and regulatory requirements related to the product or service provided.

Third-party certification by external auditors (British Standards Institute in our case) provides independent confirmation that HCPC meet the requirements of ISO 9001.

A programme of internal and external audits based around departmental function, across functions, or on a risk based approach is carried out on a rolling basis to maintain quality of service and incremental improvements over time following a Plan – Do –Check – Act cycle.

#### 4.2 Near Miss Reporting

REPORT NUMBER	TARGET DRAFT TO SPONSOR	TARGET DATE TO FINALISE WRITE UP	TARGET DATE TO EMT
NMR38 UAT on NetRegulate resulted in updating live records. (An additional Bug was reported in Spring 2014 which delayed the report)	Nov 2014	Nov 2014	Jan2015 - complete
NMR47 Employee qualification details released in error	October 2014	Nov 2104	Nov 2014 - complete
NMR49 Supplier sent insecure courier package	Jan 2015	Jan 2015	Jan 2015 - complete

#### 4.3 Audits & updated processes

The latest external ISO 9001 quality management system by BSIA udit took place on 4th Novem ber 2014, covering Education, Secretariat, and Staff Development & Training. Purchasing & Supplier validation, and Continual Professional Development (CPD) were deferred due to BSI's accreditation auditor UKAS, insisting more auditing time is required. UKAS say this ais based on the size, and complexity of the organisation.

BSI will update their full cyc le audit schedule shortly, using 4 days per year (an increase from 2 days per year). More detail on the latest audit, and the logic behind the increase in audit days will be presented to the Audit Committee. Audits will be on the 29<sup>th</sup> & 30<sup>th</sup> April.

It is hoped that future ISO27001inf ormation security audits will be incorporate d with the ISO9001 audit work to avoid overlap a nd excessive external audit requirements.

BSI continue to work on the migration of our existing QMS to the BSI Entropy platform. All processes and supporting documents have been supplied electronically, and the developer and consultant are testing the new platform with our content. The current Quality Management System has been frozen for a short time to allow the migration to be tested. Processes will continue to be developed off line.

#### Register **Draft circulated Collecting updates** EMT sign off Published iteration 2014 Circulated Completed Completed Completed September 2015 January Dec 2014 Dec / Jan 2015 -Jan 2015 EMT March 2015 Audit Committee 2015 July 2015 Not yet commenced Not vet commenced Not vet commenced September Dec 2015 Not yet commenced Not yet commenced 2016 Not yet commenced January

#### 4.4 Corporate Risk Register Maintenance

Initiatives around various risk assurance enhancements have been tested, including mapping Strategic Objectives to individual risks. This was found to be of no value by the Audit Committee.

#### 4.5 Registrant Number Forecasting

Forecast iteration	Draft circulated	Collecting updates	EMT sign off	Published to Council
2013 August	Completed	Completed	Completed	Completed
2014 Sept, Brought forward July 2014	Completed	Completed	Completed	Completed
2015 June	April 2015	May 2015	May/June 2015	June 2015
2016 June	April 2016	May 2016	May/June 2016	June 2016

#### 4.6 ISO27001 Information Security Implementation

An Information Security Management System (I SMS) is under construction. Detailed policies are being mapped to exis ting roles within the organisation. External site audits have continued. We continue to train Partners around information security, and the challenges of working off site. ISO27001 workshops with the IT department are on going. Human Resources, Facilities and Procurement have updated their ISO27001 compatible documents where required.

#### 4.7 Business Continuity / Disaster Recovery Planning

An evaluation of electronic Business Continuity Management (BCM) plan delivery methods took place in early July – August 2014. A supplier has been selected. Budget is in place for this option in the current financial year.

An IT BC/DR test took place in late November. No issues were found.

#### 4.8 Information & Reporting Activity

Social Worker renewal activity monitoring has concluded, with a renewal rate of 94.1%, a 3.6% increase on the last cycle.

Data extracts have been produced for a CPD Experience survey by the Policy and Standards department.

The graph below shows current carton/box numbers within the archive system. Registrations storage is being assessed to validate scanned copies before hard copy destruction. There has been a slight increase whilst this is in progress.

A supplier site has been vetted for enhanced information security prior to tests of items being sc anned and securely uploaded, for secure browsing by Partners. This test will commence shortly within the registrations department.

Ultimately this trial should lead to a reduction in paper storage requirement s over time. A further cull is being planned for t he new financial year.



#### Other items

Information Security Computer Based Training package.

Our supplier has updated content of the selected Information Security Computer Based Training (CBT) package. The voice over script has been finalised prior to recording for roll out to employees, contractors, Council Members and Partners.

#### **4.9 Departmental Matters**

The Head of Business Process Improvement and the Quality Compliance Auditor, have been trained in Lean Six Sigma (LSS) and certified to "Green Belt" standard. This LSS methodology will assist in developing compliance and assurance around the organisation, and enable us to be more scientific in our approach to Quality Assurance. This is to ensure that we use the most scientific methods possible, rather than attempting to obtain Six Sigma status.

We continue to be asked to provide a large number on increasingly specific Freedom of Information responses. Questions about European Social Worker applications from Romania are frequently asked, by apparently different sources, although identity of those asking the questions is not always clear.

### 5. Facilities Management Report

#### 5.1 Staffing

There are five permanent employees including the Facilities Manager. Services provided include Reception, Building Maintenance, Post Room, Health & Safety and Building Project Management. The Facilities Supervisor retired on 2 January 2015 and their replacement was promoted from within the department. This has resulted in a further vacancy which are currently being required for.

#### 5.2 Heating and ventilation

The BMS (Building Management System) that controls the heating and ventilation to the Old Council Chamber failed and was found to be non-repairable. A replacement and upgraded system has been installed which gives greater control over the environment in this area of the building.