

Operations Directorate Management Information Pack

Greg Ross-Sampson, Director of Operations May 2015

1. Executive Summary

1.1 Registration

1.1.1 UK Telephone Calls

The team received a total of 14,092 telephone calls which is 2,415 less calls when compared to the same period two years ago and represents a 14.6% decrease in call volumes.

1.1.2 UK Applications

The team registered 1,607 UK applications which is 90 more when compared to the same period last year and represents a 5.9% increase.

1.1.3 International Applications

A total of 4,608 new international applications have been received this financial year, which exceeds the forecasted end of year figure of 2,044, indicated in the "Registrant numbers forecast 2014 – 19, June 2014".

1.1.4 UK Emails

The team responded to 141 emails per day which is 86 less when compared to the same period two years ago and represents a 37.9% decrease in UK email volumes.

1.1.5 Registration Renewals

The renewal window opened for practitioner psychologists on the 1 March 2015 and the team renewed the registration of 44.4% of the profession by the 31 March 2015. This compares favourably with 2013 when 38.6% of practitioner psychologists had renewed their registration in the same period.

1.3 Business Process Improvement

1.3.1 Audits & Processes

Our external ISO 9001 auditor, BSI, will be on site for two days in April.

1.3.2 ISO27001 & Business Continuity

System developments continue at an IS policy level. The Pre-Certification audit and BSI Stage 1 audits have been completed.

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Health and Care Professions Council 2 Registration Management Commentary

2.1. Operational performance 1 February 2015 to 31 March 2015

a) Telephone calls

The Registration Department aims to answer 95% of all telephone calls.

i) UK telephone calls – During the period from 1 February 2015 to 31 March 2015 the team received a total of 14,092 telephone calls which is 2,415 less calls when compared to the same period two years ago and represents a 14.6% decrease in call volumes. The team answered 98% of calls received compared to 95.5% during the same period two years ago.

ii) International telephone calls – During the period from 1 February 2015 to 31 March 2015 the team received a total of 1,331 telephone calls which is 26 less than the same period last year and represents a 1.9% decrease in call volumes. The team answered 98.5% of calls received compared to 96.5% during the same period last year.

b) Application processing i) UK applications

The Registration Department aims to respond to all UK application requests within ten working days of receipt. We aim to process all **complete** UK applications within ten working days of receipt, or inform the applicant within ten working days if their application is **incomplete**.

A total of 1,714 new applications were received which is 184 more when compared to the same period last year and represents a 12% increase in UK application volumes. The team registered 1,607 UK applications which is 90 more when compared to the same period last year and represents a 5.9% increase.

Due to staff training, sickness absence and vacant positions, 3 applications were processed outside of ten working days on 12 March 2015. The team processed all other UK applications within ten working days. A total of 17,165 new UK applications have been received this financial year, which exceeds the forecasted end of year figure of 16,380, indicated in the "Registrant numbers forecast 2014 - 19, June 2014".

ii) Readmission applications

The Registration Department aims to process all complete readmission applications within ten working days.

The team processed all readmission applications within ten working days.

Health and Care Professions Council iii) International applications

The Registration Department aims to verify completeness of all International applications and acknowledge receiving the application within five working days of receipt.

The Registration Department aims to process complete applications within 60 working days of receipt.

A total of 866 new applications were received which is 117 more when compared to the same period last year and represents a 15.6% increase in international application volumes. The team registered 488 applications which is 93 more when compared to the same period last year and represents a 23.5% increase.

A total of 4,608 new international applications have been received this financial year, which exceeds the forecasted end of year figure of 2,044, indicated in the "Registrant numbers forecast 2014 – 19, June 2014".

The team acknowledged receipt of applications within two working days on average during this period for both Non EEA and EEA applications. The team are currently processing Non EEA applications within 30 working days of receipt and EEA applications within 29 working days of receipt.

c) Emails

The Registration Department aims to respond to 80% of all emails within one working day and all emails responded to within two working days.

i) UK emails - The team responded to 141 emails per day which is 86 less when compared to the same period two years ago and represents a 37.9% decrease in UK email volumes.

Due to staff training, sickness absence and vacant positions the team responded to 68.4% of these emails within one working day and 96.7% within two working days.

ii) International emails – The team responded to 33 emails per day which is 17 more when compared to the same period last year and represents a 106% increase in international email volumes.

The team responded to 99.3% of these emails within one working day.

Health and Care Professions Council d) Continuing Professional Development (CPD) audit

The Registration Department aims to acknowledge receiving the CPD profile application within five working days of receipt.

The Registration Department aims to process a complete CPD profile within 60 working days of acknowledgement.

A total of 100 CPD profiles were received during this period which were acknowledged within five days and all complete CPD profiles were processed within 60 working days of acknowledgement.

Two CPD assessment days was held during this period.

e) Registration renewals

The Registration Department aims to renew the registration of a Registrant with active direct debit set up, within ten minutes of the Registrant completing their renewal online account.

The Registration Department aims to process a complete paper renewal form within ten working days of receipt.

At the start of February 2015 there were no professions in renewal.

At the start of March 2015, practitioner psychologists were invited to renew their registration. By the end of March 2015, 9,319 practitioner psychologists had renewed their registration representing 44.4% of the profession, with 99.5% renewing their registration online. This compares favourably with the end of March 2013 when 38.6% of practitioner psychologists had renewed their registration.

All complete paper renewal forms have been processed within ten working days of receipt.

f) Postal correspondence

The Registration Department aims to process postal correspondence within ten working days.

The team processed postal correspondence within five working days of receipt, on average.

2.2. Resource

a) Employees

Due to promotions and leavers in the department, we had seven full time employee Registration Advisor vacancies and one Apprentice Registration Advisor vacancy during this period. We have successfully recruited six Registration Advisors and are currently training these new employees on processes where we need this additional resource. We currently still have a further three vacancies.

2.3 Registration Management Statistics



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amedics	7	4	7	6	6	10	5	5	4	4	9	11	9	4	9	10	9	8	20	14	42	81	21	29	46	50	39	40	58	78	
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iographers	40	24	30	43	35	33	52	40	34	30	45	47	51	43	43	38	45	40	64	54	56	87	74	67	364	312	417	397	336	453	
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Hearing aid dis	sps	0	0	0	2	0	0	1	1	2	4	3	0	0	0	2	1	10	1	0	0	0	6	2	1			4	5	8	13	23
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SLTs		10	10	6	9	6	3	16	15	16	19	15	19	8	13	15	12	16	4	23	13	8	24	9	10	105	114	130	116	137	144	155
Total		135	202	161	153	100	107	123	215	174	229	182	213	161	244	210	307	273	167	179	137	236	388	253	235	1,756	1,444	1,701	1,389	1,758	1,994	2,790

Registration Department Health and Care Professions Council Temporary Registration under EU Directive 2005/36/EC April 2013 - March 2015 Number 11/12 12/13 13/14

Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar

467 474 456 457 438 413 404

405 360

Health and Care Professions Council

Apr

Temp Applications

*Number of temporary

received

registrants

May

Jun

* FYE figure is an average number of registrants for that year

384 392 387 403 432 444 435 474 431 457 456

Operations Directorate

*Number of temporary registrants

Temp Applications

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io. scientists hirops/pods I Scientists ietitians earing aid disps ITs IDPs	Apr 8 40 1 43 20 8 68 30	8 32 5 21 7 2 41 25	13 47 52 30 60 8 94 4	17 104 98 31 127 24 261 7	53 134 110 32 115 60 445 113	44 66 44 14 43 24 197 220	71 101 43 24 33 24 271 190	28 84 15 45 15 14 152 32	Dec 13 57 5 23 3 3 13 55 23	Jan 20 59 6 17 10 8 88 88 21	9 48 5 18 7 15 68 13	9 67 5 45 17 11	20 44 2 31 20 4 4 7 30	8 48 6 21 15 14 41 29	8 60 96 23 71 12 164 4	30 125 120 10 118 31 329 36	69 134 64 35 67 48 347 155	48 64 41 11 24 26 161 145	47 91 33 39 29 17 232 112	55 88 13 88 16 23 154 34	Dec 15 42 5 41 4 22 61 32	Jan 14 40 3 21 7 13 40 17	8 55 4 8 9 6 68 68 16	18 57 6 49 20 18 89 31	FYE 234 831 429 218 444 1,763 508	FYE 257 894 427 240 453 1,787 1,720 622	FYE 257 804 362 279 402 146 1,578 686	FYE 271 746 376 224 444 227 1,742 715	FYE 293 839 389 343 457 211 1,816 706	Y 1
io. scientists hirops/pods I Scientists ietitians learing aid disps ITS IDPs withoptists	Apr 8 40 1 43 20 8 68 30 0	8 32 5 21 7 2 41 25 0	13 47 52 30 60 8 94 4 1	17 104 98 31 127 24 261 7 11	53 134 110 32 115 60 445 113 29	44 66 44 14 43 24 197 220 6	71 101 43 24 33 24 271 190 11	28 84 15 45 15 14 152 32 5	Dec 13 57 23 3 13 55 23 23 1	Jan 20 59 6 17 10 8 8 8 8 8 8 21 5	9 48 5 18 7 15 68 13 13	9 67 5 45 17 11 76 28 1	20 44 2 31 20 4 4 7 30 1	8 48 6 21 15 14 41 29 0	8 60 96 23 71 12 164 4 1	30 125 120 10 118 31 329 36 21	69 134 64 35 67 48 347 155 26	48 64 41 11 24 26 161 145 8	47 91 33 39 29 17 232 112 6	55 88 13 88 16 23 154 34 2	Dec 15 42 5 41 4 22 61 32 3	Jan 14 40 3 21 7 13 40 17 2	8 55 4 8 9 6 68 68 16 1	18 57 6 49 20 18 89 31 1	FYE 234 831 429 218 444 1,763 508 46	FYE 257 894 427 240 453 1,787 1,720 622 53	FYE 257 804 362 279 402 146 1,578 686 42	FYE 271 746 376 224 444 227 1,742 715 61	FYE 293 839 343 457 211 1,816 706 71	Y
io. scientists hirops/pods I Scientists ietitians learing aid disps TS DPs rthoptists aramedics	Apr 8 40 1 43 20 8 68 30 0 78	8 32 5 21 7 2 41 25 0 59	13 47 52 30 60 8 94 4 1 66	17 104 98 31 127 24 261 7 11 102	53 134 110 32 115 60 445 113 29 144	44 66 44 14 43 24 197 220 6 170	71 101 43 24 33 24 271 190 11 299	28 84 15 15 15 14 152 32 5 77	Dec 13 57 5 23 3 13 55 23 23 1 1 61	Jan 20 59 6 17 10 8 8 8 8 8 8 8 21 5 52	9 48 5 18 7 15 68 13 1 65	9 67 5 45 17 11 76 28 1 48	20 44 2 31 20 4 4 7 30 1 38	8 48 6 21 15 14 41 29 0 37	8 60 96 23 71 12 164 4 1 83	30 125 120 10 118 31 329 36 21 70	69 134 64 35 67 48 347 155 26 160	48 64 41 11 24 26 161 145 8 250	47 91 33 39 29 17 232 112 6 170	55 88 13 88 16 23 154 34 2 113	Dec 15 42 5 41 4 22 61 32 3 3 63	Jan 14 40 3 21 7 13 40 17 2 23	8 55 4 8 9 6 68 16 1 71	18 57 6 49 20 18 89 31 1 95	FYE 234 831 429 218 444 1,763 508 46 1,158	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163	FYE 257 804 362 279 402 146 1,578 686 42 1,519	FYE 271 746 376 224 444 227 1,742 715 61 1,668	FYE 293 839 343 457 211 1,816 706 71 1,221	Y
io. scientists hirops/pods I Scientists ietitians earing aid disps Ts DPs rthoptists aram edics hysiotherapists	Apr 8 40 1 43 20 8 68 30 0 78 43	8 32 5 21 7 2 41 25 0 59 36	13 47 52 30 60 8 94 4 1 66 195	17 104 98 31 127 24 261 7 11 102 541	53 134 110 32 115 60 445 113 29 144 513	44 66 44 14 43 24 197 220 6 170 143	71 101 43 24 33 24 271 190 11 299 180	28 84 15 15 14 152 32 5 77 108	Dec 13 57 23 3 13 55 23 1 1 61 61	Jan 20 59 6 17 10 8 8 8 8 8 8 21 5 5 2 52 72	9 48 5 18 7 15 68 13 1 65 56	9 67 5 45 17 11 76 28 1 48 57	20 44 2 31 20 4 47 30 1 38 17	8 48 6 21 15 14 41 29 0 37 30	8 60 96 23 71 12 164 4 1 83 197	30 125 120 10 118 31 329 36 21 70 697	69 134 64 35 67 48 347 155 26 160 336	48 64 41 11 24 26 161 145 8 250 113	47 91 33 39 29 17 232 112 6 170 137	55 88 13 88 16 23 154 34 2 113 104	Dec 15 42 5 41 4 22 61 32 3 3 63 42	Jan 14 40 3 21 7 13 40 17 2 23 41	8 55 4 8 9 6 68 16 1 71 71 61	18 57 6 49 20 18 89 31 1 1 95 100	FYE 234 831 429 218 444 1,763 508 46 1,158 2,221	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163 2,026	FYE 257 804 362 279 402 146 1,578 686 42 1,519 1,826	FYE 271 746 376 224 444 227 1,742 715 61 1,668 1,937	FYE 293 839 389 343 457 211 1,816 706 71 1,221 1,992	Y
io. scientists hirops/pods I Scientists ietitians earing aid disps TS DPs rthoptists aram edics hysiotherapists ract psychs	Apr 8 40 1 43 20 8 68 30 0 78	8 32 5 21 7 2 41 25 0 59	13 47 52 30 60 8 94 4 1 66	17 104 98 31 127 24 261 7 11 102	53 134 110 32 115 60 445 113 29 144	44 66 44 14 43 24 197 220 6 170	71 101 43 24 33 24 271 190 11 299	28 84 15 15 14 152 32 5 77	Dec 13 57 5 23 3 13 55 23 23 1 1 61	Jan 20 59 6 17 10 8 8 8 8 8 8 8 21 5 52	9 48 5 18 7 15 68 13 1 65	9 67 5 45 17 11 76 28 1 48	20 44 2 31 20 4 4 7 30 1 38	8 48 6 21 15 14 41 29 0 37	8 60 96 23 71 12 164 4 1 83	30 125 120 10 118 31 329 36 21 70	69 134 64 35 67 48 347 155 26 160	48 64 41 11 24 26 161 145 8 250	47 91 33 39 29 17 232 112 6 170	55 88 13 88 16 23 154 34 2 113	Dec 15 42 5 41 4 22 61 32 3 3 63	Jan 14 40 3 21 7 13 40 17 2 23	8 55 4 8 9 6 68 16 1 71	18 57 6 49 20 18 89 31 1 95	FYE 234 831 429 218 444 1,763 508 46 1,158	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163	FYE 257 804 362 279 402 146 1,578 686 42 1,519	FYE 271 746 376 224 444 227 1,742 715 61 1,668	FYE 293 839 389 343 457 211 1,816 706 71 1,221 1,992	Y
iio. scientists chirops/pods il Scientists iietitians learing aid disps DPs DPs orthoptists aram edics thysiotherapists tract psychs	Apr 8 40 1 43 20 8 68 30 0 78 43	8 32 5 21 7 2 41 25 0 59 36	13 47 52 30 60 8 94 4 1 66 195	17 104 98 31 127 24 261 7 11 102 541	53 134 110 32 115 60 445 113 29 144 513	44 66 44 14 43 24 197 220 6 170 143	71 101 43 24 33 24 271 190 11 299 180	28 84 15 15 14 152 32 5 77 108	Dec 13 57 23 3 13 55 23 1 1 61 61	Jan 20 59 6 17 10 8 8 8 8 8 8 21 5 5 2 52 72	9 48 5 18 7 15 68 13 1 65 56	9 67 5 45 17 11 76 28 1 48 57	20 44 2 31 20 4 47 30 1 38 17	8 48 6 21 15 14 41 29 0 37 30	8 60 96 23 71 12 164 4 1 83 197	30 125 120 10 118 31 329 36 21 70 697	69 134 64 35 67 48 347 155 26 160 336	48 64 41 11 24 26 161 145 8 250 113	47 91 33 39 29 17 232 112 6 170 137	55 88 13 88 16 23 154 34 2 113 104	Dec 15 42 5 41 4 22 61 32 3 3 63 42	Jan 14 40 3 21 7 13 40 17 2 23 41	8 55 4 8 9 6 68 16 1 71 71 61	18 57 6 49 20 18 89 31 1 1 95 100	FYE 234 831 429 218 444 1,763 508 46 1,158 2,221	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163 2,026	FYE 257 804 362 279 402 146 1,578 686 42 1,519 1,826	FYE 271 746 376 224 444 227 1,742 715 61 1,668 1,937	FYE 293 839 389 343 457 211 1,816 706 71 1,221 1,992	Y
io. scientists hirops/pods I Scientists ietitians earing aid disps Ts DPs rthoptists aramedics hysiotherapists ract psychs rosth/orthotists	Apr 8 40 1 43 20 8 68 30 0 78 43 34	8 32 5 21 7 2 41 25 0 59 36 40	13 47 52 30 60 8 94 4 1 55 55	17 104 98 31 127 24 261 7 11 102 541 28	53 134 110 32 115 60 445 113 29 144 513 61	44 66 44 14 43 24 197 220 6 170 143 71	71 101 43 24 33 24 271 190 11 299 180 357	28 84 15 15 14 152 32 5 77 108 188	Dec 13 57 5 23 3 13 55 23 1 61 48 67	Jan 20 59 6 17 10 8 8 8 8 8 8 21 5 5 2 72 93	9 48 5 18 7 15 68 13 1 65 56 38	9 67 5 45 17 11 76 28 1 48 57 51	20 44 2 31 20 4 47 30 1 38 17 33	8 48 6 21 15 14 41 29 0 37 30 49	8 60 96 23 71 12 164 4 1 83 197 40	30 125 120 10 118 31 329 36 21 70 697 42	69 134 64 35 67 48 347 155 26 160 336 66	48 64 41 11 24 26 161 145 8 250 113 135	47 91 33 39 29 17 232 112 6 170 137 323	55 88 13 88 16 23 154 34 2 113 104 158	Dec 15 42 5 41 42 61 32 61 32 3 63 42 68	Jan 14 40 3 21 7 13 40 17 22 23 41 45	8 55 4 8 9 6 68 16 1 71 61 49	18 57 6 49 20 18 89 31 1 1 95 100 69	FYE 234 831 429 218 444 1,763 508 46 1,158 2,221 2,138	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163 2,026 2,043	FYE 257 804 362 279 402 146 1,578 686 42 1,519 1,826 1,258	FYE 271 746 376 224 444 227 1,742 715 61 1,668 1,937 1,202	FYE 293 839 343 457 211 1,816 706 71 1,221 1,992 1,083	Y
iio. scientists chirops/pods cl Scientists iietitians learing aid disps of the science of the science of the science chysiother apists fract psychs frosth/orthotists cadiographers	Apr 8 40 1 43 20 8 68 30 0 78 43 34 0	8 32 5 21 7 2 41 25 0 59 36 40 0	13 47 52 30 60 8 94 4 1 66 195 55 10	17 104 98 31 127 24 261 7 11 102 541 28 22 451	53 134 110 32 115 60 445 113 29 144 513 61 17	44 66 44 14 43 24 197 220 6 170 143 71 2	71 101 43 24 33 24 271 190 11 299 180 357 4	28 84 15 15 14 152 32 5 77 108 188 2	Dec 13 57 5 23 3 13 55 23 1 61 48 67 2	Jan 20 59 6 17 10 8 8 8 8 8 21 5 5 2 72 93 3	9 48 5 18 7 15 68 13 1 65 56 38 2	9 67 5 45 17 11 76 28 1 48 57 51 2	20 44 2 31 20 4 47 30 1 38 17 33 33 3	8 48 6 21 15 14 41 29 0 37 30 49 0	8 60 96 23 71 12 164 4 1 83 197 40 22	30 125 120 10 118 31 329 36 21 70 697 42 16	69 134 64 35 67 48 347 155 26 160 336 66 8	48 64 41 11 24 26 161 145 8 250 113 135 3	47 91 33 39 29 17 232 112 6 170 137 323 0	55 88 13 88 16 23 154 34 2 113 104 158 1	Dec 15 42 5 41 4 22 61 32 3 63 42 68 68	Jan 14 40 3 21 7 7 13 40 17 2 23 41 45 6	8 55 4 8 9 6 68 16 1 71 61 49 1	18 57 6 49 20 18 89 31 1 95 100 69 1	FYE 234 831 429 218 444 1,763 508 46 1,158 2,221 2,138 37	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163 2,026 2,043 39	FYE 257 804 362 279 402 146 1,578 686 42 1,519 1,826 1,258 35	FYE 271 746 376 224 444 227 1,742 715 61 1,668 1,937 1,202 51	FYE 293 839 389 343 457 211 1,816 706 71 1,221 1,992 1,083 64 1,406	1 1 1
Arts therapists Bio. scientists Chirops/pods Cl Scientists Dietitians dearing aid disps DTs DDPs Dorthoptists Paramedics Physiotherapists Pract psychs Prosth/orthotists Badiographers Bocial workers* BLTs	Apr 8 40 1 43 20 8 68 30 0 78 43 34 0 13	8 32 5 21 7 2 41 25 0 59 36 40 0 16	13 47 52 30 60 8 94 4 1 66 195 55 10 203	17 104 98 31 127 24 261 7 11 102 541 28 22 451	53 134 110 32 115 60 445 113 29 144 513 61 17 302	44 66 44 14 43 24 197 220 6 170 6 170 143 71 2 2 133	71 101 43 24 33 24 271 190 11 299 180 357 4 129	28 84 15 45 15 14 152 32 5 77 108 188 2 88 2 60	Dec 13 57 5 23 13 55 23 1 61 48 67 2 20	Jan 20 59 6 17 10 8 8 8 8 8 8 8 21 5 5 2 72 93 1 1	9 48 5 18 7 15 68 13 1 65 56 38 2 21	9 67 5 45 17 11 76 28 1 48 57 51 2 39	20 44 2 31 20 4 4 7 30 1 38 17 33 3 3 19	8 8 48 6 21 15 14 41 29 0 37 30 37 30 49 0 49	8 60 96 23 71 12 164 4 1 83 197 40 22 341	30 125 120 10 118 31 329 36 21 70 697 42 16 513	69 134 64 35 67 48 347 155 26 160 336 66 8 175	48 64 41 11 24 26 161 145 8 250 113 135 3 3 96	47 91 33 39 29 17 232 112 6 170 137 323 0 94	555 88 13 88 16 23 154 34 2 113 104 158 1 38	Dec 15 42 5 41 4 22 61 32 3 63 42 68 68 0 32	Jan 14 40 3 21 7 7 13 40 17 2 2 3 40 41 45 0 0 20	8 55 4 8 9 6 68 16 1 71 61 49 1 20	18 57 6 49 20 18 89 31 1 95 100 69 1 1 41	FYE 234 831 429 218 444 1,763 508 46 1,158 2,221 2,138 37	FYE 257 894 427 240 453 1,787 1,720 622 53 1,163 2,026 2,043 39	FYE 257 804 362 279 402 146 1,578 686 42 1,519 1,826 1,258 35 1,140	FYE 271 746 376 224 444 227 1,742 715 61 1,668 1,937 1,202 51 1,343	FYE 293 839 389 343 457 211 1,816 706 71 1,221 1,992 1,083 64 1,406	1 1 1

















3. Project Management Commentary

Project Number	Project Name		Project Board		Project Status	
MP70	186 Kennington Park	Road Redevelopment	Project sponsor: Marc S	Seale	Previous	Current
			Project lead: Steve Hall		G	Closed
Project Descript	lion					
Planning for 186	6 Kennington Park Roa	ad redevelopment.				
Project Scope			Status update			
design a of the ove Obtain th the proje Tender fo	scheme that aligns wi erall project;		 Planning permiss Council The project has r 		c ,	/ Lambeth
Project Budget	History	Committed spend	Date of Initiation	Project	End Date Histor	ſУ
At Initiation: £53	34,392	£436,472	March 2013		tion: November 14 Exception Re	2014 eport: May 2015

Project Number	Project Name		Project Board		Project Status	3
MP64	Education System Buil	d	Project sponsor: Brendon	Edmonds	Previous	Current
			Project lead: Paula Lesco	ott		G
Project Description	on					
Implementation c	f the recommendations	made during the Education sy	ystems and process review	/ project prev	viously undertak	en
Project Scope			Status update			
Microsoft Dyn current syster Development which is fully s functions and Maximisation and business Training of en the new syste and administra the system; Review of the the new syste	ns in use within the Educ and implementation of a supported within the new revised operational busi of new technology to pro processes; d users and IT employee m and business process ation of the system and the Department structure, te m and business process	blution, which will replace all cation Department; full Education data model v system, a suite of reporting ness processes; ovide automation within data es to enable effective use of ses, to enable management to enable development of eams and roles to align with ses	 The system has n department A number of issue process and these provider The focus for the system with other 	es have been e are being w project will n major syster	i identified durir vorked upon wit ow be upon inte ms within the or	ng the go live h the technology egrating the
Project Budget H At Initiation: £1,0	-	Committed spend £993,690	Date of Initiation December 2012	At Initiation	d Date History n: April 2015 Exception repo	rt : October

Project Number	Project Name		Project Board		Project Status	i
MP71	Fees Review 201	3	Project sponsor: Ma	irc Seale	Previous	Current
			Project lead: Michae	el Guthrie	G	R
Project Description	า					
	registrant fees and	implementation of any agre				
Project Scope			Status update			
 whether the orga If it is deemed ne Council for a rev Undertake a pub Analyse all constresponse Amend and imple Amend the fees Undertake comm Amend all referent the website. 	anisation needs to ra ecessary, prepare a ised fee structure lic consultation with ultation responses r ement required Rule structure within Net nunications with stal nces to fees in HCF	Regulate keholder PC documentation and on	 bug has been generated from The files are not of the structure registrant. A fix for the bear of the structure files are not fix for the bear of the structure of the structure registrant. A fix for the bear of the structure o	n found with t om Net Regul outputting the re that is app oug has been ill not affect r and in order t fix will be dep oments to the velopments v This release ed into the sy	e new fee struct licable to the in deployed and t egistrants until to minimise disr ployed at the sa system vere delayed wh has now been ystem by the en	at are ture regardless dividual tested the fees are ruption to the ame time as hich impacted isolated and
Project Budget His	story	Committed spend	Date of Initiation	Project End	Date History	
At Initiation: £3,45	0	£6,080	May 2013	At Initiation:	May 2014	
Exception report S	Sept 2013: £7,230			•	Exception Repo	

Project Number	Project Name		Project Board		Project Status	
MP 76	Domino to Exchange r	nigration	Project sponsor: Guy Gas Project lead: Rick Welsby		Previous	Current G
Project Description	on .					
Migration of email	I service from Lotus Not	es to MS Outlook.				
Project Scope			Status update			
 Office 365. Implementation policy to be a policy to be a standards. Installation of the standards. 	on of functionality to en applied by the business	nt of email retention in the formation management	 Due to init ial non-deproject was delayed between since the progressed well and complete. Systems testing is ur first two weeks of Mage 	by 2 month early stage t he maj nderway ar	is to May 2015. es of the project ority of the pre	paration work is
Project Budget H	istory	Committed spend	Date of Initiation	Project E	End Date History	1
At initiation: £116	,727	£109,207	September 2014		on: March 2015 Exception Repor	

Project Number	Project Name		Project Board		Project Status	
MP 75	Registrations process	s and systems review	Project sponsor: Marc Sea Project lead: Greg Ross Sa		Previous	Current
Project Descript	tion					,
Review of the R	Registrations departme	nt's processes and supp	oorting systems			
Project Scope	· · · · ·	· · · ·	Status update			
 streamlining Identify when and identify when and identify automated with a special automated wi	ble – specifically the ap lits, and setting up dire h level draft operating ap analysis between t equirements, and our c he scope, write the bus tender for Project 2: D	of process occur. a the system will be, a that could be onal requirements, tems. equirements will be many processes online oplication processes, act debits. procedures he functional/non- urrent solution. siness case and esign and Build.	 Since July the majority has been completed The workshops are dra of the revised processe undertaken. Once this is complete a a business case for the compiled. 	awing to a es and sy and a sun e build of	a close and an o stems requirem nmary paper ha any new system	over all review lents is being is been written, n will be
Project Budget	History	Committed spend	Date of Initiation	Project	End Date Histor	ſy
At initiation: £29	96,278	£217,292	July 2014		ion: June 2015 Exception Repo	ort: Aug 2015

Project Number	Project Name		Project Board		Project Status	
MP 78	HR and Partners syste	ms build	Project sponsor: Marc Sea Project lead: Teresa Hask		Previous	Current
Project Description	DN					
Build of an HR ar	nd Partners system.					
Project Scope			Status update			
supported by Implementing applicants Improved da Training and	g improved processes ar a new HR and Partners g online recruitment for e ta integration with Partne operational manuals	e system. employee and partner er user departments	 Work has progressed configuration design v There are some conce the Partners' team to in Cork with the devel Work will then comme systems within the org between departments 	vorkshops erns aroun use the sy opers to tr ence on bu ganisation	have now been of ad modifying the s stem but a meeti y to resolve any i ilding interfaces to with the transf	completed. system to enable ing is being held issues. with other major
Project Budget H	istory	Committed spend	Date of Initiation	Project E	nd Date History	
At initiation: £644	,178	£47,693	November 2014	At initiation	on: June 2016	

Project Number	Project Name		Project Board		Project Status	
MP 80	Stakeholder Relationsh	Relationship Management systemProject sponsor: JacProject lead: Jonath			Previous	Current
Project Description	on					
To develop an eff	ficient organisation-wide	stakeholder relationship man	agement system.			
Project Scope			Status update			
 Business a requireme <u>Procurement of s</u> Options a system; Identificat <u>Build</u> Informatio System but Data migriticate 	on and procurement of a analyst engagement to fa nts gathering for the pro- <u>upplier</u> nalysis of potential supp ion and tendering of pref on gathering workshops v uild	acilitate and support posed system; liers for the proposed ferred suppliers; with supplier	 A business analyst ha gathering workshops 			irements
Project Budget H	istory	Committed spend	Date of Initiation	Project E	and Date History	
At initiation: £178	,789	£0	January 2015	At initiation	on: May 2016	

Project Number	Project Name		Project Board		Project Status		
MP 74	P 74 SAGE and PRS upgrade		Project sponsor: Andy G Project lead: Charlotte A		Previous Current G		
Project Description		(purchase order processing	system) to WAR			1	
Project Scope			Status update				
 on a new Correct at Begin utili SAGE Begin utili track proje Upgrade to Windows 	 on a new Windows operating system; Correct any known bugs in Sage 200; Begin utilising the electronic invoice approval process in SAGE Begin utilising the project accounting module in SAGE to track project budgets and expenditure 		 The systems successfully went live at the end of March To mitigate impact on the business as usual, electronic invoid approval roll-out was delayed until later in the year. The project will now closed in September 2015 				
Project Budget H	istory	Committed spend	Date of Initiation	Project E	End Date History		
At initiation: £122	2,714	£85,221	October 2014		on: April 2015 Exception Report	: September15	

Project Number	Project Name		Project Board		Project Status				
MP 79	Net Regulate changes 2014-15 Project sponsor: Andy Gillies Project lead: Chantelle Mayoss				Previdus	Current			
Project Description	Dn								
A project to imp	lement 6 changes to N	let Regulate to mitigate op	perational risks						
Project Scope			Status update						
 CR2 – Comp CR3 – Includ balance repo CR4 – Includ CR6 – Downs 		tion status in outstanding data in Crystal reports ermissions	 Requirements gather has had to be delaye the changes required A revised go live date established 	ed to free up d to raise th	p technical resou le fees.	irces to enable			
Project Budget H	istory	Committed spend	Date of Initiation	Project E	End Date History				
At initiation: £69,4	403	£10,458	November 2014	At initiati	on: July 2015				

Project Number	Project Name		Project Board		Project Status		
MP 77	Public Health Specialis	ts	Project sponsor: Marc Sea Project lead: Michael Gutl		Previous		
Project Description	bn						
A project to open	a part of the register to	regulate Public Health Specia	llists.				
Project Scope			Status update				
 entry to the reference of the recruit, apport Amend NetRe systems; Make the neor publications, Liaise with Ull their current perfection of the recommunicate professional to change 	egister; int and train partners; egulate, FtP case manages cessary changes to docu website and banners; KPHR to ensure informa process for registration, of with public health speci bodies and other relevan	tion is shared regarding education and FtP; alists, employers, t stakeholders regarding the	 Legislation was not pa It will need to be re-subeen confirmed A revised go live date established. 	ibmitted of	nce the new gove	ernment have	
Project Budget H	-	Committed spend	Date of Initiation		End Date History		
At initiation: £402	,154	£123,444	January 2015	At initiation	on: April 2016		

Project Number	Project Name		Project Board		Project Status	
MP83	Fees Review 201	5	Project sponsor: Ma	rc Seale	Previous	Current
			Project lead: Michae	el Guthrie		G
Project Description	1					
	registrant fees and i	implementation of any agre				
Project Scope			Status update			
 whether the orga If it is deemed ne Council for a rev Undertake a pub Analyse all cons response Amend and imple Amend the fees Undertake comm Amend all refere the website. 	anisation needs to ra ecessary, prepare a lised fee structure lic consultation with ultation responses r ement required Rule structure within Net nunications with stal nces to fees in HCP	Regulate keholder PC documentation and on	by Council The proposal The technology tested.	is out for coi gy changes r	equired are cur	
Project Budget His	story	Committed spend	Date of Initiation	Project End	Date History	
At Initiation: £58,6	50	£816	Mach 2015	At Initiation	September 15	

Uninitiated projects included in the Pro	ject management workplan 2015/16

Project name	Comments						
FTP changes	Due to commence initiation in May 2014 – initiation has been delayed due to a dependency on other development work on the FTP system						
Professional Qualifications Directive	A project has been approved to go into initiation to determine how the HCPC remains compliant with the changing European Directive						
Telephone Credit Card Automation and hosting change	A project to change our telephone credit card processing systems to remain within technology support						
Registrations system build	Implementing any recommendations from the Registrations process and systems review project						
PCI Security Standards compliance	A project to identify, assess and remedy any PCI DSS weaknesses						
405 Kennington Road Fit out	A project to manage the fit out of the new HCPC premises at 405 Kennington Road						

4. Business Process Improvement Commentary

4.1 Quality Management System Changes and Audits

ISO 9001:2008 Quality Management System is under review, and the proposed ISO 9001:2015 Quality Management Standard is due for release in Autumn 2015. Audit by HCPC's external quality standards auditor, will take place in April 2015 was completed. The ISO9001 audit schedule has been updated to reflect increased audit time by BSI. Communications, FTP, and some Registrations processes have been updated.

The ISO27001 audit schedule has been added to the 9001 schedule to make one document. At some time in the future, BSI may audit us for ISO9001 and ISO27001 simultaneously.

ISO9001	RISK Based Audit from January 2008 onwards	2015	i								2015	2016			
clause		March	April	May	June	July	August	September	October	November	December	January	February	March	April
							-								
	Registrations - R Houghton														
	UK														
7.5.3	International Registrations		BSI												
7.5.3	CPD								BSI				-		
	Operations								BSI						
	Quality Assurance								BSI						
	Education - A Gorringe														
7.5.2	Operations NNIW														
	Operations SES Communications & Development														
	Quality Assurance											•			
	Policy & Development														
	Secretariat - L Lake								BSI						
	Customer Services								BSI						
	Information Governance								BSI						
	Council Processes								BSI						
6.3		NMR51	BSI												
	Adjudication	NMR50	BSI									1			
	Administration		BSI									1			
	Assurance & Development		BSI												
	Case Support		BSI												
	Case Teams 1-5		BSI												
	Case Teams 6-7		BSI												
	Compliance		BSI												
	Investigations		BSI												
4.2.3	Policy - M Guthrie														
4.2.4															

	O	-			T T					1						
	Communications -J Ladds		DOI			-										
	Social Media		BSI			_						-				
	Stakeholders		BSI			_										
	Publishing		BSI			_										
	Web & Digital		BSI													
	Internal Comms		BSI													
	Events		BSI													
8.2.1	Quality- Business Proc Improv	Entropy	BSI	Entropy	Entropy											
5.5.3	R Dunn / K Birtwistle	Entropy	BSI	Entropy	Entropy											
	Risk Register (BPI)														BSI	
	R Dunn														BSI	
8.2.1	Human Resources – Employees															
	Teresa Haskins															
	Human Resources – Partners															
6.2	Hayley Graham															
	Facilities/Infrastructure		NMR52						BSI							
6.2.2	Stephen Hall								BSI							
	Information Technology															
6.3	Infrastructure								BSI							
	Service Support		1						BSI							
7.3 & 7.5.4	Finance- A Gillies				1										BSI	
	Invoicing & Purchase Ledger		1	1				1							BSI	
	Management Accounts		1												BSI	
7.3.7/7.3	Procurement														BSI	
1.0.111.0	Transactions		-												BSI	
6.3	Project Management								BSI							
0.5	Claire Reed					-			BSI			-				
	Disaster Recovery	Shadow Diappor	Shadow Planner						DOI						_	
712/71	EMT/CDT		Shadow Planner		+	-				-		-				
7.4.277.4	DeepStoreArchive															
	Europa QP Printers					-										
	ServicePointScan & Copy					-										
7.5.5	Eventsforce Events sign up online					-									_	
7.5.5	COUNCIL, CER/EMT														BSI	
	ISMS Policy area A5.1-5.1.2	BSI Audit-S1		BSI-S2		-									531	
	ISMS Policy area A5.1-5.1.2 ISMS Roles area A6.1-6.1.5	BSI Audit-S1 BSI Audit-S1		BSI-S2 BSI-S2		-						-				
		BSI Audit-S1 BSI Audit-S1		BSI-S2 BSI-S2		-						-				
	ISMS HR & Responsibility A7-7.3.1	BSI Audit-S1				-						-				Tidy Deals
	ISMS Assets & Handling A8-8.3.3 ISMS Access Control A9-9.4.5	DOLANSIN OA		BSI-S2									<u> </u>		_	Tidy Desk
		BSI Audit-S1		BSI-S2									<u> </u>			
	ISMS Cryptography A10 - 10.1.2	BSI Audit-S1		BSI-S2					-							Duilding
	ISMS Physical Security A11-11.2.9			BSI-S2												Building
	ISMS Operations A12-12.7.1	BSI Audit-S1		BSI-S2												
	ISMS Communications A13-13.2.4	BSI Audit-S1		BSI-S2												
	ISMS Systems Acqst'n Dev & Maint A14			BSI-S2												
	ISMS Supplier Relationships A15-15.2.2			BSI-S2												
	ISMS Incident Response A16-16.1.17			BSI-S2					-							
	ISMS Business Continuity A17-17.2.1			BSI-S2			_		-							
	ISMS Compliance & Redundancies A18			BSI-S2												
			DOI:													
	BSI Audit		BSI	Deferred E												
	Grant Thornton		Individual audit da								nt by arrange	ement.				
	HCPC ISO audit		Items in Light Blue	e are planne	a Internal au	ults.ite	ems in Di	ark Blue are	BSIexter	nal audits						
	Near Miss Reports = NMR#		Items in red refer t								ontiourd			-		
	PCIDSS Audit by NGS/NCC QMS Major Process Rvw		Items in yellow ref	EI IO WOLK O		oces	ses wher	e changes a	e pianne	a ai ueparim	en il ievei.					
	As is output from Project															37
	3rd Party supplier audit													-		
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The **ISO 9000** group of quality management system standards is designed to help organisations ensure that they meet the needs of customers and stakeholders whilst satisfying statutory and regulatory requirements related to the product or service provided.

Third-party certification by external auditors (British Standards Institute in our case) provides independent confirmation that HCPC meet the requirements of ISO 9001.

A programme of internal and external audits based around departmental function, across functions, or on a risk based approach is carried out on a rolling basis to maintain quality of service and incremental improvements over time following a Plan – Do –Check – Act cycle.

4.2 Near Miss Reporting

REPORT NUMBER	TARGET DRAFT TO SPONSOR	TARGET DATE TO FINALISE WRITE UP	TARGET DATE TO EMT
NMR50 An un-redacted bundle was despatched on multiple occasions to parties not entitled to such information.	April 2015	Mid April 2015	April 28 2015
NMR51 A registrant's contact details were updated in error, after concerns were raised by an apparent US service user.	April 2015	Mid April 2015	April 28 2015
NMR52 A window panel fell from second floor, 186 KPR in windy weather.	Late April 2015	Mid May 2015	May 2015

4.3 Audits & updated processes

The latest external ISO 9001 quality management system audit by BSI will commence in Apr il, using 4 days per year (a n increase from 2 days per year). More detail on the latest audit, and the logic behind the increase in audit days will be presented to the Audit Committee. ISO9001 Audits will be on the 29th & 30th April 2015 unless unexpectedly postponed.

It is hoped that future ISO27001information security audits will be incorporated with the ISO9001 external audit work to avoid overlap and excessive external audit requirements.

BSI continue to work on the migration of our existing QMS to the BSI Entropy platform. All processes and supporting documents have been supplied electronically, and the developer and consultant are testing the new platform with our content. The current

Quality Management System had been frozen for a short time to allow the migration to be tested. Unfortunately we have had to update processes in the meantime to comply with our external and internal process changes.

Register iteration	Draft circulated to EMT	Collecting updates	EMT sign off	Published to Audit Committee
2015 January	Circulated	Completed	Completed	Completed
2015	July 2015	Not yet commenced	Not yet commenced	Not yet commenced
September				
2016	Dec 2015	Not yet commenced	Not yet commenced	Not yet commenced
January				
2016	July 2015	Not yet commenced	Not yet commenced	Not yet commenced
September	v	Ψ.	-	- -

4.4 Corporate Risk Register Maintenance

The Risk Register has been slightly extended to function as the Risk Treatment Plan for ISO27001.

4.5 Registrant Number Forecasting

Forecast iteration	Draft circulated	Collecting updates	EMT sign off	Published to Council
2014 Sept, Brought forward July 2014	Completed	Completed	Completed	Completed
2015 June, brought forward to March 2015	Completed	Completed Completed		Completed
2015 September update	June 2016	June 2016	June 2016	September 2015
2016 June	April 2016	May 2016	May/June 2016	June 2016

4.6 ISO27001 Information Security Implementation

An Information Security Management System (ISMS) is continuing under construction. The basic set of required policies, and documents and records have been produced. Essent ially these build on existing HCPC processes. Some of these items are confidential, and will not be made public.

An initial Pre-Certification audit (two days) by our third party contractors took place in March, followed by a BSI Stage 1 audit by two auditors at the end of the month. One minor non compliance was determined, concerning the a llocation of collecting and reporting

on information security metrics. A remediation plan has been accepted by BSI and actioned. Other lesser importance suggestions were received. These will be implemented over time, if appropriate.

4.7 Business Continuity / Disaster Recovery Planning

An evaluation of electronic Business Continuity Management (BCM) plan delivery methods took place in early July – August 2014. A supplier has been selected. Budget is in place for this option in the current financial year.

4.8 Information & Reporting Activity

Further Data extracts have been produced for a CPD Experience, and other surveys by the Policy and Standards department.

The graph below shows current carton/box numbers within the archive system, (2013 August to March 2015). Registrations storage is being assessed to validate scanned copies before hard copy destruction. There has been a slight increase whilst this is in progress.



A supplier site has been vetted for enhanced information security prior to tests of items bei ng scanned and securely uploaded, for secure browsing by Partners. This testwill commence shortly within the registrations department, following a final information security audit by BPI.

Ultimately this trial should lead to a reduction in paper storage requirement s over time. A further cull is b eing planned for the new financial year.

Other items

Information Security Computer Based Training package.

Our supplier has updated content of the selected Information Security Computer Based Training (CBT) package. The voice over script has been finalised prior to recording for roll out to employees, contractors, Council Members and Partners.

4.9 Departmental Matters

The Quality Compliance Auditor has arranged a training course for herself and 11 other collegues on ISO27001 Internal Auditing. This will take place in early May. This will assist our effort of improve compliance against the standard.

5. Facilities Management Report

5.1 Staffing

There are six permanent employees including the Facilities Manager. Services provided include Reception, Building Maintenance, Post Room, Health & Safety and Building Project Management.

Recruitment of a Receptionist to replace an employee promoted to the Fitness to Practise department has concluded and an offer, subject to references has been made.

Recruitment is also continuing for a Facilities Officer as the last round of interviews did not produce a suitable candidate

5.2 Buildings Replacement windows to 20 Stannary Street

These have all now been successfully installed.

Window falling from 186 KPR

On 17 April, a window fell from the 2nd floor of the front elevation to 186 Kennington Park Road. No employees or members of the public where injured. The window was boarded over and a replacement is being manufactured.

Investigations have shown that the probable cause was a gust of wind that forced a partially open window back against the hinges. The timber, which was examined and was found to be in a sound condition, snapped which caused the window to fall. A replacement window will be constructed and installed as a matter of urgency.

All other timber framed windows on the Kennington Park Road elevation of 186 Kennington Park Road have been examined and as precaution, sealed in the closed position. All other windows throughout HCPC's premises have been checked and found to be in a sound condition. A programme of remedial works will be put into place to ensure no windows can be opened more than a few inches, which will mitigate against any further risk of a repeat incident.

405 Kennington Road

Work is progressing to finalise the scope of fit out to these premises, as these works are encompassed within the lease. It is anticipated that HCPC will be able to communicate to the landlord by the end of April our requirements. Once costings have been provided and agreed, we will be able to instruct our solicitors to proceed with the signing and exchange of the lease for the property.