health & care professions council

Agenda Item 8

Enclosure 4

Health and Care Professions Council 06 December 2017

Chief Executive's report

For discussion

From Marc Seale, Chief Executive and Registrar



Chief Executive's report – 6 December 2017

1. Meetings attended

• A list of the meetings the Chief Executive has attended since the last Council meeting is attached.

2. Key areas to highlight to the Council

• The following are the key areas of organisational performance that I wish to bring to the Council's attention.

Financial performance year to date

- For the 7 months to 31 October 2017, income and expenditure are both on track overall.
- The month 6 forecast indicates that for the full year, income will be on budget, and overall expenditure will be £211k / 0.6% under budget. The forecast overall result, including bank interest but excluding any revaluation of buildings, is a small surplus of £47k. The original budget for the year was a deficit of £349k. The forecast will be updated in January based on 9 months' actual figures.

Professional Standards Authority performance review 2016-17

- The PSA performance review report was published on 13 October 2017. A separate paper is on the agenda at this meeting.
- A new major project has been initiated to help facilitate and coordinate the activities undertaken to address the issues raised by the latest PSA report.

Registration Transformation and Improvement project (CPD)

 At the time of writing, load testing results have been mixed and we are moving into the penetration testing and security phase. There are outstanding bugs that we are working to resolve. The bug noted to Council in the September 2017 project update paper, which requires intervention from Microsoft, still does not have a resolution date. Going live with this bug unresolved would have both an internal operational impact and a customer-facing impact. Internally we would not be able to monitor volumes of work accurately, and externally we will expect customer dissatisfaction to increase as multiple copies of the same email will be sent. Unless these issues are resolved satisfactorily in the very near future, the implementation will be postponed.

186 Kennington Park Road Building works

• The building works are progressing well with no change to the previously advised planned completion date.

Regulation of social workers in England

• A further meeting with the Department of Health and Department for Education took place on 25 October 2017. Registration and education arrangements were discussed. A verbal update will be provided.

Leasing of office space

• We have previously updated the Council about the leasing of office space. At time of writing, the contract was being negotiated.

Provision of legal services - preparation and presentation of fitness to practise cases

- We have taken up an option to seek to extend our contract with Kingsley Napley for a further 12 months to 31 March 2019. This decision was agreed by the Director of Fitness to Practise, Chief Executive and Chair.
- This decision has been made given current uncertainty about the timetable for the transfer of the regulation of social workers in England. Tendering now would have limited our ability to set out with any certainty our future requirements. We also plan to review our approach to external legal investigation as part of our FTP Improvement project.
- We have written to the supplier giving notice of our intention to extend. A meeting is planned for 1 December 2017 to discuss the supplier's interest in continuing and any changes in contract terms and volumes. Contingency plans are in place should the existing supplier be unwilling or unable to continue.
- We will re-tender this contract in 2019-20.

3. Updates

External consultations

- Since the last Council meeting, the following consultations have been published.
 - **Regulation of medical associate professions including physician associates**. A draft response to the consultation is on the Council agenda at this meeting.
 - **Reform of professional regulation**. A workshop to inform our response precedes this Council meeting. A draft response for Council approval will be considered at a special meeting of the Council on 18 January 2018.
 - Regulation of nursing associates in England. The Department of Health is consulting on the necessary legislation to regulate nursing associates in England through the Nursing and Midwifery Council (NMC).

Right touch reform

• The PSA has published 'Right touch reform'. The report looks at four areas: the role of regulators in the prevention of harm; the future of fitness to practise; professional regulators' role in education and training; and modernising registers. The intention is to provide background information and thinking to influence stakeholders' responses to the regulation reform consultation. A copy of the report has been made available to members as background for the workshop session that precedes this meeting.

Joint seminar with AHPRA

 On 15 November 2017 we held a joint research seminar with the Australian Health Practitioner Regulation Agency (AHPRA). The seminar took place in Melbourne, Australia the day before the Council for Licensure, Enforcement and Regulation (CLEAR) international congress. Michael Guthrie and Stephen Wordsworth co-presented on the University of Surrey research. This is the third research seminar we have held before the international congress (Edinburgh 2013; Amsterdam 2015) and the first we have arranged with an international partner organisation. The seminar had its largest attendance, with around 145 attendees from Australia, New Zealand, Canada, US, Ireland and the UK. A copy of the programme is available on members' iPads.

Memorandum of Understanding with the UK regulators of social workers

- A meeting of the five country regulators (the regulators in the UK and the Republic of Ireland) took place on 5 October 2017.
- The memorandum of understanding which currently means each body will accept each other's programme approval and registration decisions remains in place (with the exception of the three other UK regulators' decisions about the

Frontline programme). It was agreed that the three other UK regulators would discuss the best future arrangements with Social Work England once established.

Independent prescribing for paramedics

- There was press coverage on the weekend of 26 November 2017 reporting that Ministers intended to introduce legislation to allow paramedics to train as independent prescribers.
- If indeed agreed, a project will take place to make necessary changes to the registration system so that, in due course, paramedics who successfully complete an approved programme can have their entries in the Register annotated.

Chief Executive – Marc Seale								
Meetings up to September 2017		Veronica Greenwood, Chair of the British & Irish Orthoptic Society	1 Nov					
Hazel Winning, Lead AHP Officer, Department	10 Oct	Nicola Gale, President and colleagues of the British Psychological Society	1 Nov					
of Health Belfast		lan Brack, Chief Executive of General Dental Council	2 Nov					
Colum Conway, Chief Executive and colleagues of Northern Ireland Social Care Council (NISCC), Belfast	10 Oct	AHPRA Research Seminar, Melbourne	15 Nov					
Olive Macleod, Chief Executive of Regulation	10 Oct	CLEAR International Congress, Melbourne	16-17 Nov					
and Quality Improvement Authority (RQIA), Belfast		Colin Benjamin, Director of Office of Professional Regulation	20 Nov					
Alison McCullough, Chair of Allied Health Professions Federation Northern Ireland (AHFNI), Belfast	11 Oct	AHPs into Action Board, teleconference	21 Nov					
Stakeholder Event, Understanding and Preventing FTP Concerns, Belfast	11 Oct	EMT Project Planning Meeting Regulatory Reform Session for Chairs and CEOs	24 Nov 27 Nov					
Strategic Away Day, Belfast	12-13 Oct	Lynne Rowley, Chair of the British Association	29 Nov					
Harry Cayton, Chief Executive of Professional	26 Oct	of Prosthetists & Orthotists (BAPO)	201101					
Standards Authority		Roundtable meeting with Minister Philip Dunne, Minister of State for Health	30 Nov					
Ruth Allen, Chief Executive of the British Association of Social Workers (BASW)	26 Oct	Ken Muir, Chief Executive for General	1 Dec					
Annual Scottish Regulation Event, Edinburgh	30 Oct	Teaching Council for Scotland						
Omer Taugir, Director Lead of Grant Thornton	31 Oct	Robert Smart, CEO of PaperFree Solutions	4 Dec					
	51 000	Department of Health meeting	5 Dec					

Scheduled Meetings

Stephen Pickering, Royal Naval Medical Service	8 Dec
Gareth Thomas, President and colleagues of The Society and College of Radiographers	12 Dec
Dawn Scott, Chief Executive and Tracey Williams, Vice President of the Association for Perioperative Practice (AFPP)	14 Dec
Jeannie Watkins, President and Chair of Professional Standards, Faculty of Physician Associates at the Royal College of Physicians	14 Dec



Council meeting, 6 December 2017

Performance report

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Communications

Promoting professionalism, reforming regulation – the four UK Governments' consultation

- Following publication of the consultation, we issued a statement to profession-specific media and directly emailed a range of stakeholders highlighting the importance of this consultation and encouraging them to respond. We have also written to the Health Ministers in Scotland and Wales. Other communications activities have included a news story and spotlight on our website homepage and a programme of posts on social media.
- Our communications work continues with ongoing social media, articles in upcoming HCPC e-newsletters and raising the consultation at relevant external events and meetings. We are also planning an event in January with professional bodies to hear their views and share our response. We will publish a statement and our response when it is submitted.

Department of Health's consultation on the regulation of medical associate professions in the UK

- Following the launch of this consultation in October, we wrote to professional bodies and other stakeholders. We have also raised it at relevant external events and meetings, published a website news story and promoted it across social media channels.
- Ongoing communications work includes articles in upcoming HCPC e-newsletters and social media. Marc has also been invited to meet with Philip Dunne, Minister of State for Health and representatives from the relevant professional bodies and the Chief Executive of the GMC on 30 November 2017. We will publish a statement and our response when it is submitted.

Policy guidance and consultations

• Our consultation on the threshold level of qualification entry to the Register for paramedics was launched in September. To disseminate this we directly emailed relevant stakeholders, highlighted it at external events and meetings, issued a press release, published a news story on our website and in e-newsletters and posted on social media.

- In September we published our Guidance on social media and undertook a range of communications activities to highlight
 its publication. This included a press release to profession-specific media, a direct email to stakeholders, highlighted at
 relevant external events and meetings, a news story and spotlight on the website homepage, posts on social media,
 including a tweetchat and blog, and articles in e-newsletters.
- Our digital reach for both of the above has been significantly higher than we would usually experience for this type of activity. To date, the consultation document page has had 5,323 web page views and 1080 click throughs from social media posts. With the social media guidance, the relevant page on the website has had 12,994 web page views and 4,412 clicks from social media.

Education

The number of approval cases scheduled in this financial year (2017-18) remains higher than budgeted forecast. The six month reforecast predicted 69 approval visits by year end; an increase of 7 and variance of 12% on the original budget. The number of approval cases scheduled is noticeably higher than previous financial years too (2015-16). - 59; 2016-17 - 45). These higher numbers are continuing into the next financial year (2018-19) as the visit schedule follows the academic year cycle (Sept 2017 – Aug 2018). The academic year picture is also showing an upwards trend (2015-16 – 45; 2016-17 – 61; 2017-18 – 56 to date). Resourcing levels are continually being monitored and work reordered to prioritise this increase in approval casework. Some enhancement work in the current work plan (relating to communications/publications) has beendeferred to the next year to prioritise the delivery of this key regulatory process. The lower than budgeted number of major change cases in this financial year has also alleviated the pressure on resources.







Finance

- In the Finance tables, income and expenditure is now compared against the month 6 forecast. For the 7 months to 31 October, income and expenditure are both on track overall.
- As part of the response to the PSA report, the Executive agreed an additional 7 fixed term contract posts in Fitness to
 Practise plus additional budget for external legal advice, meaning that FTP now forecasts a £357k / 2% overspend for the full
 year relative to the original budget. FTP costs exceeded forecast in October due to higher than expected days of hearings.
- HR forecasts a £56k / 6% overspend, caused by the increase in employee turnover and consequently higher recruitment costs. Other departments forecast underspends compared to their original budgets.
- The month 6 forecast indicates that for the full year, income will be on budget, and overall expenditure will be £211k / 0.6% under budget. The forecast overall result, including bank interest but excluding any revaluation of buildings, is a small surplus of £47k. The original budget for the year was a deficit of £349k. The forecast will be updated in January based on 9 months' actual figures.
- The cash balance at 31 October was £18.6m.
- Earlier in the year we had issued and then withdrawn a tender for FTP and Comms printing services under the Crown Commercial Services Managed Print framework agreement. In November, we reissued the tender with a revised specification. The closing date for responses is 1 December and we expect to complete the selection process before the Christmas break.
- Following a successful tender, a recommendation for Council to appoint new external auditors is included elsewhere on the Council's agenda.
- There have been no significant issues with core processes.

variance commentary					Oct -17 Comments (Actuals vs 2017-18 M6 Forecast)			
Department	Movement YTD	M6 Forecast YTD	Forecast Variance	Budget Var %	Variances by Income Type	Variances by Profession		
Total Income	19,380,988	19,336,025	44,963	0.2	On Target or variance below threshold	On Target or variance below threshold		
EXPENDITURE								
Department	Movement YTD	M6 Forecast YTD	Variance v Budget	Variance v Budget %	Variances on Payroll	Variances on Non-payroll		
Communications	623,200	650,688	27,487	4.2	On Target or variance below threshold	On Target or variance below threshold		
Education	632,396	628,670	(3,727)	(0.6)	On Target or variance below threshold	On Target or variance below threshold		
Office Services	1,407,490	1,427,815	20,325	1.4	On Target or variance below threshold	On Target or variance below threshold		
Fitness to Practise	9,038,781	8,859,077	(179,704)	(2.0)	On Target or variance below threshold	£170k / 2% over forecast on non-payroll, of which £114k is partner and witness costs and £50k room hire costs due to 210 days of hearings in Oct vs 147 days forecast		
IT Department	1,233,250	1,225,577	(7,673)	(0.6)	On Target or variance below threshold	On Target or variance below threshold		
Department	Movement YTD	M6 Forecast YTD	Variance v Budget	Variance v Budget %	Variances on Payroll	Variances on Non-payroll		
Major Projects	837,401	927,944	90,543	9.8	On Target or variance below threshold	£88k under forecast on 186KPR project due to timing differences on Opex/Capex split		
Registration	1,937,289	2,021,730	84,442	4.2	On Target or variance below threshold	The new Xerox contract is now delivering savings which will be confirmed as we move from the previous printing and mailing process to the new model of holding limited stock. As expected when engaging with a new supplier there are still a number of invoice queries we are discussing with Xerox which may affect costs to date. Xerox have now forecasted monthly expenditure from December 2018 onwards with the start of the Radiographer renewals process, enabling HCPC to directly compare the suppliers forecasted expenditure with actual. The recent revised 2017 / 2018 six month budget phased forecast has taken into consideration the new printing and mailing process and the associated Xerox billing arrangements		

Variance Commentary

Income and Expenditure

31 October 2017

	Period 7		Year to				
						Full Year	Full Year
Income by Activity	Actual	Actual	M6 Forecast	Variance	Variance %	Forecast (M6)	Budget
Graduate Registration Fees	155,427	1,009,905	1,025,233	(15,328)	(1.5)	1,797,528	1,860,788
Readmission Fees	15,255	130,680	133,266	(2,586)	(1.9)	255,426	214,318
Renewal Fees	2,395,290	16,454,316	16,422,228	32,088	0.2	28,511,849	28,480,891
International Scrutiny Fees	146,520	981,640	980,621	1,019	0.1	1,787,347	1,824,911
UK Scrutiny Fees	153,342	804,447	774,677	29,770	3.8	1,091,365	1,026,069
Registration Income	2,865,834	19,380,988	19,336,025	44,963	0.2	33,443,516	33,406,977
Cheque/credit card write offs	0	0	0	0			0
Total Income	2,865,834	19,380,988	19,336,025	44,963	0.2	33,443,516	33,406,977
Chair	616	54,756	55,165	409	0.7	97,290	100,720
Chief Executive	38,543	224,299	214,220	(10,079)	(4.7)	361,490	357,202
Council & Committee	31,648	109,566	131,471	21,904	16.7	321,999	303,179
Communications	89,094	623,200	650,688	27,487	4.2	1,149,816	1,211,336
Education	92,596	632,396	628,670	(3,727)	(0.6)	1,135,895	1,178,318
Office Services	200,768	1,407,490	1,427,815	20,325	1.4	2,721,749	2,921,188
Finance	56,366	458,573	459,626	1,053	0.2	776,863	845,938
Fitness to Practise	1,503,940	9,038,781	8,859,077	(179,704)	(2.0)	15,154,291	14,797,229
Human Resources	126,544	626,737	635,990	9,253	1.5	1,054,105	997,163
Human Resources Partners	31,058	184,248	196,853	12,604	6.4	417,683	436,219
IT Department	181,809	1,233,250	1,225,577	(7,673)	(0.6)	2,225,418	2,277,810
Major Projects	693,360	837,401	927,944	90,543	9.8	1,491,170	1,486,909
Operations Office	47,152	356,893	359,229	2,335	0.7	637,244	644,280
Policy	31,538	260,958	260,839	(119)	(0.0)	429,559	446,946
Registration	202,480	1,937,289	2,021,730	84,442	4.2	3,512,277	3,659,028
Secretariat	20,850	158,781	159,311	531	0.3	264,939	272,381
Depreciation	66,069	468,193	467,924	(269)	(0.1)	879,278	905,736
PSA Levy	0	878,682	878,682	0	0.0	878,682	878,682
Apprenticeship Levy	0	16,567	19,512	2,945	15.1	34,234	35,337
Operating expenditure	3,414,430	19,508,062	19,580,322	72,260	0.4	33,543,982	33,755,601
Operating surplus/(deficit)	(548,596)	(127,074)	(244,297)	117,223		(100,466)	(348,624)
Other income							
Investment Income	12,372	94,007	94,218	(211)	(0.2)	147,501	0
	12,372	94,007	94,218	(211)	(0.2)	147,501	0
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Total surplus/(deficit)	(536,224)	(33,067)	(150,079)	117,012		47,035	(348,624)

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Payroll costs

31 October 2017

	Period 7		Year to				
						Full Year	
	Actual	Actual	M6 Forecast	Variance	Variance %	Forecast (M6)	Full Year Budget
Chief Executive	21,558	153,975	155,856	1,881	1.2	273,051	272,802
Communications	52,771	375,381	375,646	264	0.1	647,396	673,273
Education	71,346	486,506	488,092	1,586	0.3	870,306	891,080
Office Services	25,871	171,328	172,457	1,129	0.7	312,357	332,860
Finance	39,923	278,106	277,863	(243)	(0.1)	493,263	496,638
Fitness to Practise	385,769	2,649,374	2,639,861	(9,513)	(0.4)	4,697,949	4,533,740
Human Resources	42,795	393,883	411,254	17,372	4.2	730,719	656,033
Human Resources Partners	11,328	70,757	70,693	(64)	(0.1)	129,529	125,546
IT Department	73,691	522,285	521,193	(1,092)	(0.2)	882,015	875,169
Major Projects	23,403	158,415	160,052	1,637	1.0	256,740	149,129
Operations Office	43,918	315,922	315,992	70	0.0	535,928	526,245
Policy	24,756	161,018	160,461	(556)	(0.3)	277,725	291,531
Registration	161,349	1,106,108	1,103,071	(3,037)	(0.3)	1,926,875	2,079,477
Secretariat	19,538	137,238	137,326	88	0.1	235,453	239,691
Payroll costs	998,015	6,980,296	6,989,818	9,522	0.1	12,269,306	12,143,214

Non-payroll costs

31 October 2017

	Period 7		Year to	Full year			
						Full Year Forecast	Full Year
	Actual	Actual	M6 Forecast	Variance	Variance %	(M6)	Budget
Chair	616	54,756	55,165	409	0.7	94,418	100,720
Chief Executive	16,985	70,324	58,364	(11,960)	(20.5)	88,439	84,400
Council & Committee	31,648	109,566	131,471	21,904	16.7	176,368	303,179
Communications	36,323	247,819	275,042	27,223	9.9	502,420	538,063
Education	21,249	145,890	140,578	(5,312)	(3.8)	265,589	287,238
Facilities Management	174,898	1,236,162	1,255,358	19,196	1.5	2,409,393	2,588,328
Finance	16,443	180,467	181,763	1,296	0.7	283,600	349,300
Fitness to Practise	1,118,171	6,389,408	6,219,216	(170,192)	(2.7)	10,456,342	10,263,489
Human Resources	83,749	232,854	224,736	(8,119)	(3.6)	323,386	341,130
Human Resources Partners	19,730	113,491	126,160	12,668	10.0	288,154	310,673
IT Department	108,118	710,965	704,384	(6,581)	(0.9)	1,343,403	1,402,641
Major Projects	669,957	678,986	767,892	88,906	11.6	1,234,430	1,377,121
Operations Office	3,234	40,971	43,237	2,266	5.2	101,316	118,035
Policy	6,781	99,940	100,378	438	0.4	151,834	155,415
Registration	41,130	831,181	918,659	87,478	9.5	1,585,402	1,579,551
Secretariat	1,312	21,542	21,985	443	2.0	29,486	32,690
PSA Levy	0	878,682	878,682	0	0.0	878,682	878,682
Apprenticeship Levy	0	16,567	19,512	2,945	15.1	34,234	35,337
Non-payroll costs	2,350,346	12,059,572	12,122,580	63,008	0.5	20,246,895	20,745,992

Statement of Financial Position

31 October 2017

51 0 ((0) (1 201)	Actual Period 7	M6 Forecast YTD	M6 Forecast	Budget	Actual
Non-current assets			31 March 2018	31 March 2018	31 March 2017
Land & buildings, at cost or valuation	4,982,617	4,825,891	5,952,876	6,431,833	4,615,000
Land & buildings, at cost of valuation	(26,921)	(26,922)	(46,152)	(62,267)	4,015,000
Land & buildings depreciation	4,955,696	4,798,970	5.906.725	6,369,566	4,615,000
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Computer equipment, at cost	528,653	528,653	539,463	591,763	499,535
Computer equipment depreciation	(424,168)	(424,169)	(449,556)	(459,718)	(382,705)
	104,485	104,484	89,907	132,045	116,829
Office furniture and equipment, at cost	1,183,115	1,183,115	1,183,115	1,183,115	1,183,115
Office equipment depreciation	(517,524)	(517,251)	(585,746)	(570,333)	(413,863)
	665,591	665,864	597,369	612,782	769,252
Intangible assets	7,307,197	7,273,553	8,266,554	8,452,829	7,116,711
Intangible depreciation	(5,971,474)	(5,971,478)	(6,269,720)	(6,285,313)	(5,675,325)
	1,335,723	1,302,076	1,996,834	2,167,516	1,441,386
Total non-current assets	7,061,495	6,871,394	8,590,834	9,281,910	6,942,467
Current assets					
Other current assets	1,026,024	1,161,124	2,055,247	2,009,182	1,994,076
Cash & cash equivalents	18,645,670	19,029,290	18,708,704	18,543,425	19,528,831
	19,671,694	20,190,414	20,763,951	20,552,607	21,522,907
Total assets	26,733,189	27,061,808	29,354,785	29,834,517	28,465,374
Current liabilities					
Trade and other payables	497,460	624,314	624,314	430,848	430,848
Other liabilities	1,394,018	1,596,541	1,596,541	2,187,619	2,115,827
Deferred income	19,705,554	19,821,807	21,917,670	22,434,790	20,749,474
Total current liabilities	21,597,031	22,042,662	24,138,525	25,053,257	23,296,149
Liabilities greater than one year	163,052	163,052	163,052	163,052	163,052
Total assets less liabilities	4,973,107	4,856,094	5,053,208	4,618,208	5,006,174
General fund b/fwd	(4,155,121)	(4,155,121)	(4,155,121)	(4,155,121)	(4,155,121)
Rev Res - Land & Building	(851,052)	(851,052)	(851,052)	(851,052)	(851,052)
This periods <mark>(surplus)</mark> /deficit	33,067	150,079	(47,035)	387,965	
General fund c/fwd	(4,973,107)	(4,856,094)	(5,053,208)	(4,618,208)	(5,006,174)

Projects

	Орех			Сарех			Opex & Capex			Opex	Capex
	Actual YTD £	M6 Forecast 2017/18 YTD £	Variance £	Actual YTD £	M6 Forecast 2017/18 YTD £	Variance £	Actual YTD £		Variance £	M6 Forecast Full Year £	M6 Forecast Full Year £
HR and Partners Build	(8,394)	(9,536)	(1,141)	35,232	38,692	3,460	26,838	29,156	2,319	31,026	177,084
Reg Transformation and Improvement	127,659	131,288	3,629	93,426	56,322	(37,104)	221,086	187,610	(33,476)	395,543	600,448
Establishing the new Tribunal Service	(4,788)	(4,788)	(0)	(2,323)	(2,323)	0	(7,111)	(7,111)	(0)	(4,788)	(2,323)
PCI/DSS	0	0	0		0	0	0	0	0	0	0
HCPC website review and build	55,527	55,583	56	34,036	34,036	0	89,562	89,619	57	105,139	278,624
Net Regulate Changes	0	0	0	0	0	(0)	0	0	(0)	0	0
186 Kennington Park Road renovation	667,397	755,397	88,000	367,617	210,891	(156,727)	1,035,014	966,288	(68,727)	932,602	1,337,875
Education System Change	0	0	0		0	0	0	0	0	2,898	65,895
FTP CMS Review	0	0	0		0	0	0	0	0	28,750	0
	837,401	927,944	90,543	527,989	337,618	(190,371)	1,365,390	1,265,562	(99,827)	1,491,170	2,457,603

Cash flow statement

From 1 April 2017	Year to date	Year to date	Full year	Full year
	actual	M6 forecast	M6 forecast	budget
	£	£	£	£
Operating surplus/(deficit)	(127,074)	(244,297)	(100,466)	(348,624)
Less: Depreciation	468,193	467,924	879,278	905,736
Decrease/(increase) in debtors & prepayments	968,052	832,952	(61,171)	(15,107)
Increase/(decrease) in creditors	(655,197)	(325,820)	(325,818)	71,792
(Decrease)/increase in deferred income	(1,043,920)	(927,667)	1,168,196	1,685,316
Net cash in/(out)flow from operating activities	(389,946)	(196,907)	1,560,019	2,299,114
Return on investments and servicing of finance				
Investment Income	94,007	94,218	147,501	0
Capital expenditure and financial investments Purchase of fixed assets	(587,222)	(396,852)	(2,527,647)	(3,245,179)
Increase/ <mark>(decrease)</mark> in cash	(883,161)	(499,541)	(820,127)	(946,065)
Cash at beginning of period	19,528,831	19,528,831	19,528,831	19,528,831
Cash at end of period	18,645,670	19,029,290	18,708,704	18,543,425
Cash movement	(883,161)	(499,541)	(820,127)	(985,406)







2017-18

Fitness to Practise

The report is based on October 2017 data.

Number of new and open cases

- 185 new fitness to practise concerns were received in October. 1304 new cases have been received year-to-date. The total of new concerns received to date is 1,304. This is an average of 186 new cases per month. This is broadly in line with the forecast 187 new cases per month. (see Table 1).
- 1,678 cases were open at the end of October. 73% (1232) of these were at the pre-ICP stage of the process and 27% (446) post-ICP. The number of open pre-ICP cases has increased since August and is above the forecast. The increase is due to a slow down in the closure rate at Pre ICP stage following the introduction of an enhanced sign off process for pre-ICP closure decisions following the PSA performance review. (see Table 1).
- The case to answer rate has reduced to 54% in October, with a year to date average rate of 74%. The reduction in the case to answer rate can be partly attributed to ICPs requesting further information (see Table 1).
- 258 cases have been listed for final hearing and conlcuded year to date. This is slightly below the forecast expectation of 266 concluded cases. (see Table 1). This is partly due to a higher percentage of Hearings going adjourned or part heard in October. The majority of these were part heard due to the volume of late submitted evidence, unrepresented registrants, or complex witness evidence. We continue to refine our approach to managing adjournments, and have seen an improvement in the speed of relisting the resuming hearing. (see Table 17).
- 18 Interim Order applications were applied for compared to the monthly average of 14. Year to date 99 Interim Order applications have been listed. This is above the forecast of 94. (Table 3).
- The number of interim order review hearings in October and September was lower than previous months as well as the
 monthly average of 31 review hearings. However, the number of Interim Order reviews is approximately 10% above the
 forecast rate. This is in part due to the number of first time reviews of interim order applications earlier in the year. We are
 continuing to pilot holding reviews of existing reviews on the papers only where appropriate. We have held reviews on
 papers for 36 cases so far. Feedback from registrants, their representatives and Panel Chairs has been positive. (Table 3).



Table 1

Table 2







Age profile of cases

- The age of the open pre ICP caseload since receipt has remained consistent with a mean age of six months and a median age of four months. The number of cases at the pre-ICP stage has increased due to focus on ensuring the quality and consistency of standard of acceptance closure decisions. We are monitoring carefully the number of cases at this stage of the process and the resources required to manage them. (see Table 4)
- The age profile of the pre-ICP cases where the Standard of Acceptance has been met remains consistent with mean average age of nine months and a median age of seven months. The age profile has improved with 40% of the caseload being older than eight months compared to 44% in the previous two months (see Table 5).
- There is a younger age profile of cases being considered by ICP with 74% of cases being considered at ICP being less than eight months old. This compares to 70% in September and 60% in August (see Table 7).
- The age of the open post ICP cases since receipt is broadly consistent with previous months, albeit with a slight increase in the mean. (Table 8).
- The total number of cases open at the post-ICP stage is 446 cases, which continues the trend in reducing the number of cases at this stage of the process. Of the open post-ICP cases at 57% of those were over 16 months old since receipt (see Table 8). There has been an improvement in the age profile of post-ICP cases since referral from ICP with 87% being less than 16 months old, compared with 85% in the previous six months (see Table 9).
- The age profile of open post ICP cases since referral by ICP remains consistent with previous months at eight and six months (mean and median). (see Table 9).
- We continue to focus on and conclude the older cases. Looking at case closures overall, 16% of cases closed were over 24 months old. (see table 12). Of cases concluded at final hearing, in the second quarter 42% of cases were older than 24 months. This compares to 34% in the first quarter. (see Table 11).

Length of time

- The median length of time from case receipt to closure on the grounds the case does not met the Standard of Acceptance has increased to three months compared to September although the mean has decreased by one month. (see Table 6).
- The increase in the conclusion of older cases has resulted in an increase in mean length of time for the cases to conclude at hearings since receipt to 28 months mean in October from 26 and 25 in the previous two months. The median, however, has gone down to 22 from 24 in September and 23 in August. (see Table 11).
- There has been an increase in the mean and median length of time for cases concluding at final hearing following referral from the ICP to 18 and 15 months (mean and median) median in October comparing to respectively 14 and 11 in September. (see Table 10).







Length of time: Age of Open Pre-ICP cases, where SOA was met, since receipt



Table 6

Length of time: Receipt to Closure at SOA





Length of time: Standards of Acceptance (SOA) to Conclusion at Investigating Committee Panel (ICP)

Table 7

Table 8



Length of time: Age of Open Post Investigating Committee Panel (ICP) cases since receipt

Table 9












Challenges to Fitness to Practise Decisions (see Table 13)

- One new appeal by a registrant was received in October. Of the open appeals, one appeal was withdrawn by the registrant appealant. The number of open registrant appeals is seven.
- The PSA have referred a decision of the Conduct and Competence Committee to the High Court under its section 29 powers. We are currently considering the appeal grounds.
- There are no ongoing judicial review claims where permission for judicial review has been granted by the Court. There is one case where permission for judicial review of an Investigating Committee Panel decision is being sought.

Other

- We have brought a prosecution in relation to the misuse of a designated title (Chiropodist/Podiatrist). The case is due before the Magistrates Court in November.
- In response to the PSA performance review the department has been developing an FTP improvement plan. This will be managed as a major project.
- A selection of Case Manages have been trained on the introduction of an investigation planb which is designed to improve the quality of the investigation of pre-ICP cases up to the point of either closure or the drafting of an allegation. The pilot is scheduled to go live in early November 2017.
- In conjunction with Partners' team, we have revised and delivered training for Panel Chairs and Legal Assessors in October. The focus of the training is on the Panel Members working on case studies, and presenting their thoughts on how they would tackle the scenarios as a Panel.

	201	6								201	7											2018			14/15	15/16	16/17	17/
	Apr	Mag	y Jun	n Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	y Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	FYE	FYE	FYE	YTI
udicial review - received	0	0	0	0	0	0	0	1	0	1	2	0	1	0	0	0	0	0	0						5	1	4	0
udicial review - open	1	1	1	0	1	0	0	1	1	1	3	3	2	1	1	0	1	0	0									
igh court - PSA received	0	0	0	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1						5	3	2	
igh court - PSA open	5	5	5	4	4	2	1	1	2	2	2	1	1	0	0	0	0	0	1									
igh court - Registrant received	0	0	0	0	0	0	1	0	0	2	0	0	0	3	1	1	3	1	1						5	8	3	10
igh Court - Registrant open	4	4	3	3	3	2	3	2	0	2	2	1	0	4	4	5	7	8	7									
Extension Application at High Court	0	1	3	1	0	0	0	3	4	3	0	4	4	0	2	4	3	0	6						5	12	19	15





Miscellaneous (I	MIS) c	ases																										
	2016									2017												2018			14/15	15/16	16/17	17/18
	Apr	· May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	FYE	FYE	FYE	YTD
Cases received	90	68	81	68	77	98	51	58	57	47	60	62	48	58	45	82	102	67	81						814	821	817	483
Cases closed	103	46	78	75	105	89	41	55	70	46	52	62	71	63	70	62	110	90	82						851	764	822	548
Cases open	47	69	72	65	37	46	56	59	46	47	55	55	42	39	26	51	32	31	38									



Human Resources



	2016	/17											2017	18											15/16	16/17	17/11
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	FYE	YTD	YTD
EMPLOYEES																											
Budgeted employees	262	262	262	262	262	262	262	262	262	262	262	262	285	285	285	285	285	285	285						255	262	285
Total em ployees	240	233	231	244	242	248	250	254	261	260	256	264	260	263	259	256	252	258	253						234	249	253
Full-time	221	213	211	222	220	226	226	230	237	233	234	241	237	239	238	236	233	236	235						217	226	235
Part-time	19	20	20	20	21	22	24	24	24	23	22	23	23	22	21	20	19	22	23						19	22	23
Flexible w orking*	46	48	55	55	56	56	58	57	57	56	56	77	75	75	74	77	74	78	79						41	56	79
FTP*	235	229	227	239	237	241	241	245	252	248	249	259	255	256	255	251	247	253	253						230	242	253
Permanent	234	228	224	236	231	235	236	238	242	238	228	241	237	237	228	222	219	214	212						229	234	212
Maternity/paternity leave	6	6	5	5	4	4	4	6	6	6	9	9	9	10	11	14	11	11	11						3	6	11
Unpaid Sabbaticals	0	0	0	0	1	3	3	3	3	3	3	2	2	2	2	2	1	1	0							2	0
Fixed-Term Contracts	6	7	7	10	12	14	14	16	19	22	28	23	23	26	31	34	33	44	47						5	15	47
Starters (permanent)	6	3	0	8	4	7	2	5	8	1	0	1	4	2	1	1	1	0	2						44	45	11
Starters (fixed-term)	1	1	3	2	2	4	0	2	3	2	0	3	2	4	1	6	0	4	4						5	23	21

*Flexible working	Includes flexible working arrangements separate or in conjunction with part time working
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*FTE Full-time equivalent, includes maternity/paternity but does not include unpaid sabbaticals

- YTD Year to Date
- FYE Final Year End



¹ Voluntary Resignations:

² Compulsory Leavers:

³ Voluntary Turnover YTD:

⁴ Overall Turnover:

FTE Full-time equivalent

YTD Year to Date

FYE Final Year End

• Employee turnover rates have stabilised at 26% over August, September and October. This is above the latest available UK national average of 23% for overall turnover. It is anticipated that turnover rates will continue at this level the rest of the financial year.

(source: 'XpertHR Labour turnover rates' published 2 October 2017).

Partner turnover

	2016									2017			2017									2018			16/17	17/18
	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	FYE	YTD
Voluntary Resignations*	0	1	3	1	0	1	3	2	0	2	3	4	2	1	0	7	5	1	0						20	16
Compulsory Leavers*	3	3	2	16	1	0	0	0	0	0	4	0	2	1	0	24	0	0	0						29	27
Total Leavers (Vol &																										
Comp)	3	4	5	17	1	1	3	2	0	2	7	4	4	2	0	31	5	1	0						49	43
Total Number of																										
Partners	670	666	661	644	644	644	664	662	662	660	653	661	660	670	676	666	670	685	702						658	676
Voluntary Turnover%	0.0%	0.2%	0.5%	0.2%	0.0%	0.2%	0.5%	0.3%	0.0%	0.3%	0.5%	0.6%	3.3%	3.3%	2.9%	3.8%	4.5%	4.5%	4.0%						3.0%	2.4%
Overall Turnover%	0.4%	0.6%	0.8%	2.6%	0.2%	0.2%	0.5%	0.3%	0.0%	0.3%	1.1%	0.6%	7.6%	7.3%	6.5%	8.6%	9.2%	9.2%	8.7%						7.5%	6.4%

*Compulsory Leavers includes agreement not renewed (failed renewal assessment or changed resource requirements, 8 year rule, voluntary de-registrations)

** Voluntary Turnover of Partners: for 2016/17 this is calculated by month, for 2017/18 this is a rolling % calculated over the preceding 12 months

Turnover information does not capture those Partners who move from one role to another or those who leave one role and remain in another YTD = Year to date FYE = Final Year End

Operations

- This section provides an update about the work of the Registration Department for August to October 2017.All of the department's service standards were achieved during the period with the exception of calls handled, responding to UK / International emails and postal correspondence.
- A total of 7 professions were renewing their registration during this period. The decision not to send a paper renewal form has had a positive outcome with an overall increase in registrants using the online portal to renew their registration compared to the same period two years ago.
- 33 declarations from visiting health professionals were received during the period which is 61 (or 64.9 %) fewer compared to the same period last year. At the close of the period there were 118 registered visiting European health professionals, which is 185 (or 61.1%) fewer than the same period last year and 64 fewer than forecast. There continues to be a reduction in the number of declarations since the EU referendum in June 2016.
- 45,528 telephone calls were received through the UK call queues. This is 697 (or 1.6%) more than the same period two years ago. 81% of calls were answered compared to 95% during the same period two years ago. This service standard has been impacted by the shortage of appropriately skilled employees. This has been addressed through recruitment campaigns and the delivery of a training programme.
- 15,299 UK emails were received during the period which is 2,204 (or 16.9%) more emails compared to the same period two
 years ago. The increase in email volumes and the shortage of appropriately trained Registration Advisors has resulted in the
 service standard not being achieved.
- The number of fixed term contract Registration Advisor vacancies during the majority of this period was 8. A number of agency temporary employees were employed for the period until 2 November 2017 to backfill until the end of the recruitment process. An assessment day was held during October, following which 5 candidates were offered Registration Advisor roles. In addition there was a successful recruitment campaign and a new employee has been appointed to the vacant Team Leader position

At the time of writing this report 20 November 2017, recruitment is ongoing for the following roles:

- 2 x 2 year FTC Registration Advisors
- 1 x 2 year FTC Registration Appeals Coordinator
- 1 x Apprentice Registration Advisor



NOTE: Information captured on the last day of each calendar month.

Forecast is based on the average percentage difference in number of registrants from 11/12 - 16/17



International applications workflow process at end of each month April 2016 - March 2018

Registration Department

NOTE: Information covers international applications status progress only. Represents the current workload within the international section as at the end of the month.



Total

Forecast

Registration Department



NOTE: All received applications, including those that may subsequently be returned, rejected or withdrawn.

Forecast is based on the average number of INT applications received each month from 11/12 - 16/17, normalised against the latest monthly actuals available

516 497

 411 481

523 536

5,991

5,625

5,526

6,276

2,454

6,025



NOTE: Forecast is based on the average percentage increase or decrease on a monthy basis, using the actual figures between the period 11/12 - 14/15, normalised against the monthly actuals available.



European Professional Card (EPC) incoming applications April 2016 - March 2018

NOTE: The European Profssional Card (EPC) for physiotherapists has been in place and operational since 18 January 2016.

* Applications that have been recognised may not be registered immediately as the registration fee is required. Figure does not include applications where the decision is a period of adaptation.



European Professional Card (EPC) outgoing applications April 2016 - March 2018

NOTE: The European Profssional Card (EPC) for physiotherapists has been in place and operational since 18 January 2016.

Registration of an outgoing application is completed by the host member state. The HCPC ensures the application is complete before transferring ow nership on.



UK applications workflow process at end of each month April 2016 - March 2018

NOTE: Information covers UK applications status progress only.

Represents the current workload within the UK section as at the end of the month.

17/18

YTD

1,371

3

16

1,390

Registration Department



Application Types Received April 2016 - March 2018

Registration Department

NOTE: The data relates to application forms received, not total fees received. Forecast is the combined forecast of international applications received and UK applications received.



New Registrants April 2016 - March 2018

Registration Department

NOTE: Forecast is the combined forecast of international applications received and UK applications registered.

Renewal Information - on paper and online April 2016 - March 2018

Registration Department





Continuing Professional Development process April 2016 - March 2018

Registration Department



Registration Telephone Information April 2016 - March 2018

NOTE: Forecast is based on registration cycles, using the average figures between 12/13 and 16/17, normalised against the latest monthly actuals available.

Registration Department



UK and international emails received at end of each month April 2016 - March 2018

Registration Department



Registration Appeals Received April 2016 - March 2018

	2016									2017												2018			16/17	17/18
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	FYE	YTD
EMR (1)	4	2	1	0	4	2	0	3	5	4	1	2	2	1	1	3	2	3	1						2	8 13
Non-EMR (2)	1	2	1	0	0	5	0	2	0	1	1	2	1	5	4	1	3	1	0						1	5 15
Visitors (3)	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0						1	2 0
UK (4)	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0							1 0
Returners to																										
practice (5)	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0							1 0
CPD (6)	0	0	0	0	0	0	0	0	0	0	0	0	0	1	2	1	2	4	1							0 11
Health and																										
Character																										
declarations (7)	0	0	3	0	0	1	0	1	2	1	1	0	0	0	0	0	0	4	2							9 6
Total	5	4	6	0	4	8	1	7	8	6	3	4	3	7	7	5	7	12	4						5	6 45
Forecast	4	6	3	5	4	4	5	5	4	5	6	6	5	4	5	5	4	8	5	6	4	4	6	6	5	7 62

NOTE: Forecast is based on the average number of appeals received from 11/12 to 16/17.

1 International applications with European Mutual Recognition (EMR) rights.

2 International applications without EMR rights.

3 Delcarations to be on the Register of visiting health professionals.

4 UK applications for registration.

5 Applications for readmission to the Register.

6 Continuing Professional Development profiles.

7 Any application where a positive declaration has been made by the applicant for health and character.



Registration Appeal Decisions April 2016 - March 2018

Registration Department



Registration Appeals Status April 2016 - March 2018

NOTE: Information covers registration appeals status progress only.

Represents the current w orkload w ithin the appeals section as at the end of the month.

17/18

YTD

35

73

11

119

Policy and Standards

Annotation of orthoptists

• The Human Medicine Regulations 2012 have now been amended so that orthoptists are required to be annotated in the Register before they can sell or supply prescription only medicines from an exemptions list. This corrects an error in legislation identified by the Executive and previously notified to the Council.

Consultations

• The consultation on the threshold level of qualification for entry to the Register for paramedics is open and closes on 15 December 2017. The results are due to be considered by the Education and Training Committee and the Council in March 2018.

Indicative sanctions policy review

- At the last Council meeting, the Executive was asked to consider whether the timetable for completing the review might be shortened. The original timetable was for completion in mid November 2018.
- As this is not a publication that requires to be art worked, we have been able to bring forward the end date by approximately 4-6 weeks (subject to receiving necessary legal sign off), completing the review shortly after Council approval in September 2017. These timescales maintain a full 12 week consultation on the revised draft, in accordance with normal practice.
- The review provides an opportunity for thorough engagement with stakeholders to inform refinement to the existing policy. The Executive has identified no significant issues with the existing policy (for example, necessary changes because of case law) such that truncating the review is necessary.

Judicial review – Felix Ngole

- In October 2017, a judicial review claim was considered by the High Court about the decision of Sheffield University to remove Felix Ngole, a social work student, from a programme. The matter concerned social media posts in which Mr Ngole expressed views about gay marriage.
- As certain questions were raised in the permission hearing about the HCPC's role in student fitness to practise and programme approval, we intervened in the proceedings by providing a witness statement. Counsel was also able to provide verbal representations to the Court to help clarify some issues raised by the judge.
- Mr Ngole's application was dismissed. The judge commented that the court was 'considerably assisted' by the HCPC's evidence.