## MANAGEMENT ACCOUNTS FOR THE 6 MONTHS ENDED 30 SEPTEMBER 2002

### COMMENTARY

### INTRODUCTION

The September Accounts show an Operating Surplus of £52,546 against a budgeted deficit of £235,783, a favourable variance of £288,329.

These accounts show the provision for Unrealised Losses on Investments deducted from the Operating Surplus for the first time. The Provision has now increased to  $\pounds445,332$ , which reduces the Operating Surplus to  $\pounds392,786$ , which is an adverse variance of  $\pounds157,003$ .

Our core income is down on budget by £44,976 (2.29% adverse variance). Budgeted increased numbers have yet to affect positively the financial figures, but are gradually catching up as each profession pays its subscription. This is a spin-off from our change in policy of spreading income over the registration year rather than taking credit for income on a cash basis.

Most departments show overhead savings. These savings currently total £342,278.

Financially the core business operation is sound but the investment situation has had a marked effect. However we are ensuring that our fund managers continue to adopt a very conservative approach at this time, with higher than normal liquidity.

#### INCOME

**Income from the professions** is down on budget (£44,976) due to retention fees being lower than budget for reasons mentioned earlier. Individually some of the professions are up on budget, some down. Most of those up have more grandparenting income than was originally thought. There are no specific reasons for those with adverse variances but it is important to note that the fee income has been budgeted month by month in  $12^{th}s$ . (Next year we will have established a pattern which can be used for more "scientific" month by month budgeting.)

**The Department of Health Grant** of £2,000,000 has been budgeted on a  $1/12^{th}$  basis but the expenditure is volatile and to date there has been a revenue spend of £1,016,649 and a debtor brought in for the grant not yet received. Capital Expenditure of £289,116 (Building Refurbishment and Registration Computer System) to be funded by grant has been expensed in the Balance Sheet. Under accounting rules the grant receivable is held as a credit in the balance sheet and is used to fund the depreciation of the capital expenditure in due course. We have been invoicing the DoH on a monthly basis, and the balance for the last month makes up a high percentage of the debtors on the Balance Sheet.

**Investment Income** has been discussed above. Portfolio investment income was up on budget by £4,671 but pressures on our cash flow occasioned by expenditure available for DoH grant being spent prior to the receipt of the grant mean that bank interest is below budgeted levels by much the same amount. Coupled with some realised losses, investment income excluding unrealised losses is showing an adverse variance of £8,973.

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**Overall** our income (excluding unrealised gains) totals £3,027,726 against a budget of £3,065,026, an adverse variance of £37,300.

### EXPENDITURE

**Total operating expenses are** £1,958,531 against a budget of £2,300,809, a favourable variance of £342,278. The DoH funded revenue expenditure is £1,016,649 against a budget of £1,000,000, an adverse variance of £16,649. Most departments are showing savings against budget after six months, with the Chief Executive's department being the only exception.

The Overhead Total pages (5-7) show that most overhead groupings are within budget. Payroll costs show savings of £22,019 after six months. Pension costs are substantially under budget as not all those eligible to join the scheme have done so. Temporary staff has a significant adverse variance largely due to additional requirements in the international registrations department. This department has long-term cover for one person on sick leave and one person on maternity leave. The department is also addressing a backlog of work. Staff travelling and subsistence has a favourable variance of £14,878 and Council and Committee Expenses show savings of £116,921 at this time (the budget was taken at the "worst possible scenario" basis of everyone attending everything).

**Property Services** shows a saving of  $\pounds 12,349$  mainly due to an under spend on repairs and maintenance, **Office Services** shows an overspend of  $\pounds 13,820$  largely due to distribution and postage costs, **Computer Services** shows an overspend of  $\pounds 15,424$  due to internet development and **Specific Departmental Expenses** a saving of  $\pounds 99,836$ .

**Committees and Working Groups** shows a significant saving of £105,519. This is due to a combination of items. Travel and subsistence for the old boards was included here and, even though they were disbanded, expenditure was budgeted for as similar meetings would still take place. Finally JVC costs are showing a £32,301 favourable variance.

### BALANCE SHEET

**Fixed Assets** reflect the capital expenditure connected with the building and computerisation work. There is an equal amount in creditors to match the capital expenditure to reflect the capital grant receivable, which will be released to match the depreciation of the new fixed assets, which will commence when each project has been completed. Hence creditors are higher than last month. The **Investments** show the weakened position since the end of March.

Reserves now stand at £2,023,829.

### CONCLUSION

After the first half of the financial year, operating expenses are under control and show a favourable variance against budget. The overall deficit is made up mainly by the unrealised losses on the investment portfolio, reflecting current stock market conditions. There are no serious or unexplained adverse variances in overheads, but some areas such as Committees and Working Groups seem to be over budgeted.

PAUL BAKER Finance Director 21<sup>st</sup> October 2002

Management Accounts For the 6 months ended 30th September 2002

PKHB/Management Accounts to Commitee - September 02/COVER/22/10/2002/14:22

# MANAGEMENT ACCOUNTS TO 30 SEPTEMBER 2002

**ETAILED SUMMARY** 

					Annual
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
INCOME					
Professions					
Arts Therapists	23,665	24,891	(1,226)	(5.18)	50,064
Chiropodists	107,856	106,946	910	0.84	212,899
Clinical Scientists	43,773	50,526	(6,753)	(15.43)	99,352
Dietitians	82,468	86,279	(3,811)	(4.62)	172,558
Medical Laboratory Scientific Officers	283,146	276,145	7,001	2.47	550,587
Orthoptists	16,077	15,596	481	2.99	30,908
Occupational Therapists	332,885	371,453	(38,568)	(11.59)	727,036
Paramedics	108,295	114,387	(6,092)	(5.63)	224,244
Physiotherapists	519,233	492,899	26,334	5.07	990,329
Prosthetists & Orthotists	8,884	9,997	(1,113)	(12.53)	19,823
Radiographers	316,652	305,528	11,124	3.51	613,892
Sech and Language Therapists	117,616	150,879	(33,263)	(28.28)	285,608
Registration Income	1,960,550	2,005,526	(44,976)	(2.29)	3,977,300
Investment Income (Excluding Unrealised Losses)	50,527	59,500	(8,973)	(17.76)	119,000
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	2,011,077	2,065,026	(53,949)	(2.68)	4,096,300
Department of Health Revenue Grant	1,016,649	1,000,000	16,649	1.64	2,000,000
					0
					0
TOTAL INCOME	3,027,726	3,065,026	(37,300)	(1.23)	6,096,300
EXPENDITURE			<u> </u>		0
Departments	~~~~~	·····	~~~~~		
President	26,909	50,142	23,233	86.34	100,284
Council	96,449	114,032	17,583	18.23	240,082
Chief Executive	91,889	82,216	(9,673)	(10.53)	164,432
Education and Policy	58,328	84,253	25,925	44.45	168,508
Qnerations	326,465	328,457	1,992	0.61	598,475
actors	149,299	175,220	25,921	17.36	365,913
IT Department	194,229	195,631	1,402	0.72	364,262
Finance	153,879	185,606	31,727	20.62	339,397
Administration	431,705	435,120	3,415	0.79	865,855
Legal Services	188,974	249,781	60,807	32.18	530,060
Human Resources	25,346	60,095 50,220	34,749	137.10	113,354
Communications	32,658	52,336	19,678	60.25	141,802
Committees and Working Groups	182,401	287,920	105,519	57.85	575,840
Onersting Expenses	1,958,531	2,300,809	342,278	17.48	A ECO 204
Operating Expenses	1,936,531	1,000,000			4,568,264
Department of Health Funded Revenue Expenditure	1,010,049	1,000,000	(16,649)	(1.64)	2,000,000
TOTAL EXPENDITURE	2,975,180	3,300,809	325,629	10.94	6,568,264
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OPERATING SURPLUS/(DEFICIT)	52,546	(235,783)	288,329	548.72	(471,964)
ealised Losses from Investments	(445,332)	0	(445,332)	100.00	<b>.</b>
_			· ,		0
(DEFICIT) after Unrealised Losses =	(392,786)	(235,783)	(157,003)		(471,964)

## MANAGEMENT ACCOUNTS TO 30 SEPTEMBER 2002

### DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Income					
Registration fees	59,741	57,420	2,321	4.04	114,840
Registration fees (part year)	50,224	52,659	(2,435)	(4.62)	71,570
Restoration fees	40,810	46,365	(5,555)	(11.98)	92,730
Retention fees	1,480,838	1,534,683	(53,845)	(3.51)	3,069,365
EU fees	36,731	41,213	(4,482)	(10.88)	82,424
Non-EU fees	266,676	253,958,	12,718	5.01	507,917
Confirmation letter fees	9,800	9,570	230	2.40	19,138
Grandfathering fees	15,730	9,658	6,072	62.87	19,316
Other	0	. 0	0	0.00	-0
	1,960,550		(44,976)	(2.24)	3,977,300

PKHB/Management Accounts to Commitee - September 02/PROFESSIONS SUMMARY/22/10/2002/14:22

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# MANAGEMENT ACCOUNTS TO 30 SEPTEMBER 2002

	CODE	INVESTMENT & OTHER INCOME				]
BUDGET MANAGER		Paul Baker			]	
		Actual £	Budget £	Variance £	Variance %	Annual Budget £
1401 / / 1402 / / 1403 / / 1404 / /	<b>Income</b> Other income Bank interest - Business Reserve Bank interest - Money Market Portfolio income P & L on disposal of investments (Realised)	0 1,953 4,085 49,671 (5,182) 50,527	0 2,000 12,500 45,000 0 59,500	0 (47) (8,415) 4,671 (5,182) (8,973)	0.00 (2.35) (67.32) 10.38 0.00 (15.08)	4,000 25,000 90,000 0 119,000
1405 / /	P & L on disposal of investments (Unrealised)	(445,332)	0	(445,332)	0.00	0

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# MANAGEMENT ACCOUNTS TO 30 SEPTEMBER 2002

		OVERHEAD TOTAL			ך	
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						<b>A</b>
Code		Actual	Budget	Variance	Variance	Annual Budget
		£	£	£	%	£
	Payroll					-
	Basic	627 022	C 40 470	44.000		and the summer of the sum
	Overtime	637,233 22,855		,	1.84	1,261,042
	National Insurance	67,778		(480)	(2.15)	
	Pension costs	72,464		(4,749) 32,286	(7.53)	
	Medical insurance	868		1,132	30.82 56.60	209,496
	Staff recruitment	11,527	- 532657 - 55226585	9,344	44.77	4,000
•	Temporary staff	47,953		(27,453)	(133.92)	25,246
	Other payroll expense	0	0	0	0.00	
		860,678	882,697	22,019	2.49	1,710,454
	Trovolling and extended					
	Travelling and subsistence Fares		·			
	Car expenses and car park	8,526	17,775	9,249	52.03	35,550
	Subsistence	2,730	3,250	520	16.00	6,500
	Entertaining	9,126	10,775	1,649	15.30	21,550
	Council/committee expenses	715	4,175	3,460	82.87	8,350
	Other travelling and subsistence	0 0	0	0	0.00	0
		21,097	0 35,975	0 14,878	0.00	<u> </u>
		21,007	00,010	14,070	41.36	71,950
	Council and committee expenses					
	Fees	90,513	166,962	76,449	45.79	355,920
	Travelling and subsistence	89,086	115,088	26,002	22.59	248,600
	Conference expenses	2,530	10,000	7,470	74.70	20,000
	Training	0	7,000	7,000	100.00	10,000
		182,129	299,050	116,921	39.10	634,520
-	Property services					
	Business rates	2,650	3,000	250	44.05	an said and
	Water	369	500	350	11.67	6,000
	Electricity	6,498	6,000	131	26.20	1,000
	Gas	422	500	(498) 78	(8.30)	12,000
	Cleaning contractors	8,588	10,000	1,412	15.60 14.12	1,000
	Cleaning materials	3,849	3,000	(849)	(28.30)	20,000
1	Waste disposal	1,123	875	(248)	(28.30)	6,000
	Repairs and maintenance	15,316	25,000	9,684	38.74	1,750
	Maintenance contracts	2,711	2,500	(211)	(8.44)	50,000 5,000
	Security	0	2,500	2,500	100.00	5,000
	Other property costs	0	0	0	0.00	3,000
ł	Property depreciation	13,000	13,000	0	0.00	26,000
		54,526	66,875	12,349	18.47	133,750
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### OVERHEAD TOTAL

Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
	Office services				70	2
	Printing and stationery	128,215	123,000	(5,215)	(4.24)	246,000
	Photocopying	3,899	4,000	101	2.53	8,000
	Microfilming	212	500	288	57.60	1,000
	Postage	106,701	100,000	(6,701)	(6.70)	200,000
	Telephone	20,482	15,000	(5,482)	(36.55)	30,000
	Telephone system maintenance	0	500	500	100.00	1,000
	Mobile telephone	1,494	2,500	1,006	40.24	5,000
	Fax	843	500	(343)	(68.60)	1,000
	Couriers	1,054	500	(554)	(110.80)	1,000
	Office equipment < £500	95	5,000	4,905	98.10	10,000
	Office equipment rental	2,793	0	(2,793)	0.00	10,000
•	Office equipment maintenance	0	2,500	2,500	100.00	5,000
-	Staff catering	5,112	6,750	1,638	24.27	13,500
	Other office services	3,209	1,950	(1,259)	(64.56)	3,900
	Depreciation of office equipment	10,411	8,000	(2,411)	(30.14)	16,000
		284,520	270,700	(13,820)	(5.11)	541,400
	Computer services					
	Hardware < £500	6,030	3,000	(3,030)	(101.00)	6,000
	Hardware maintenance	8,702	5,000	(3,702)	(74.04)	10,000
	Software	11,974	16,000	4,026	25.16	32,000
	Software maintenance	6,358	11,000	4,642	42.20	22,000
	Software development	0	500	500	100.00	1,000
	Systems support	6,559	13,500	6,941	51.41	27,000
	Internet development	31,731	0	(31,731)	0.00	. 0
	Internet maintenance	0	6,000	6,000	100.00	12,000
	Computer media and sundries	3,544	5,000	1,456	29.12	10,000
	Disaster contingency plan	4,010	3,250	(760)	(23.38)	6,500
	Computer training	3,740	3,000	(740)	(24.67)	6,000
	Other computer services costs	1,159	1,000	(159)	(15.90)	2,000
•	Hardware depreciation	45,117	46,250	1,133	2.45	92,500
		128,924	113,500	(15,424)	111.36	227,000

PKHB/Management Accounts to Commitee - September 02/OVERHEAD TOTAL/22/10/2002/14:22

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Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
	Specific departmental expenses					
	Accountancy assistance	7,000	7,000	0	0.00	7,000
	Advertisements and other promotions	8,309		(3,309)	(66.18)	
	Annual report	0		0	0.00	50,000
	Archive storage	4,815	6,000	1,185	19.75	12,000
	Auditors' fees	10,500		0	0.00	21,000
	Bank charges	15, <b>4</b> 08	그는 그는 것 같은 것 않았는 것 같은 것 같이 많이	(2,908)	(23.26)	25,000
	Books and publications	163	3,900	3,737	95.82	7,800
	Conferences	362	7,500	7,138	95.17	7,500
	General insurance	9,853	7,500	(2,353)	(31.37)	. 15,000
	Legal insurance	0	26,250	26,250	100.00	52,500
	Health and safety	452	1,250	798	63.84	2,500
-	Legal expenses	146,837	164,667	17,830	10.83	340,000
	Library	0	0	, 0	0.00	0.0,000
	Other professional fees (inc Scanning & Linking)	22,749	48,500	25,751	53.09	56,000
	Pension administration	3,054	2,500	(554)	(22.16)	5,000
	Staff functions	846	6,000	5,154	85.90	12,000
	Staff Handbook	0	0	0	0.00	, j
	Personal Performance Consultancy	979	0	(979)	0.00	.0
	Subscriptions to professional bodies	1,788	2,525	737	29.19	5,050
	Taxation assistance	9,682	20,000	10,318	51.59	20,000
	Training	1,459	12;500	11,041	88.33	25,000
		244,256	·344,092	99,836	29.01	673,350
	OVERHEAD TOTAL	1,776,130	2,012,889	236,759	11.76	3,992,424

# BALANCE SHEET

as at 30th September 2002

	£	£	March 2002 £ £
FIXED ASSETS			
Land & buildings, at cost or valuation Depreciation Net book value	1,360,375 (21,667)	1,338,708	1,300,000 (8,667) 1,291,333
Computer Equipment, at cost Depreciation Net book value	826,093 (402,429)	423,664	579,635 <u>(357,312)</u> 222,323
Office furniture and equipment, at cost Depreciation Net book value	215,367 (55,409)	159,958	95,367 (44,997) 50,370
TOTAL FIXED ASSETS		1,922,330	1,564,026
INVESTMENTS		1,460,753	2,146,012
CURRENT ASSETS			
Debtors and prepayments Bank balances and cash	712,884 641,928 1,354,812		77,076 1,300,067 1,377,143
CURRENT LIABILITIES Amounts falling due within one year			
Registration fees in advance Retention fees in advance Creditors and accrued expenses	71,962 1,960,228 <u>681,877</u> 2,714,067		21,301 670,710 549,859 1,241,870
NET CURRENT ASSETS		(1,359,255)	135,273
Represented by:	-	2,023,829	3,845,311
Accumulated Fund at 1 April 2002 Surplus/(Deficit) for the period	-	2,416,615 (392,786) <b>2,023,829</b>	3,937,196 (91,885) <b>3,845,311</b>
Note:			
Accumulated Fund 1st April 2002 Prior Year Adjustment for Income Spread Method	-	3,845,311 (1,428,696) <b>2,416,615</b>	